

New York

November 8, 2006

Leif Johansson,
President and CEO



VOLVO

Third Quarter Highlights

Third Quarter

- Business environment
 - European market stronger than expected
 - Prebuy effect in North America
- Sales increased by 9%
- Another quarter with strong profitability
 - Adjusted operating income up 24% to SEK 4,972
 - Adjusted operating margin at 8.7%
 - Return on equity at 19.3%
- EPS up 34% to SEK 9.70
- Increased ownership in Nissan Diesel and a 70% equity investment in Lingong
- New financial targets

In Focus Going Forward

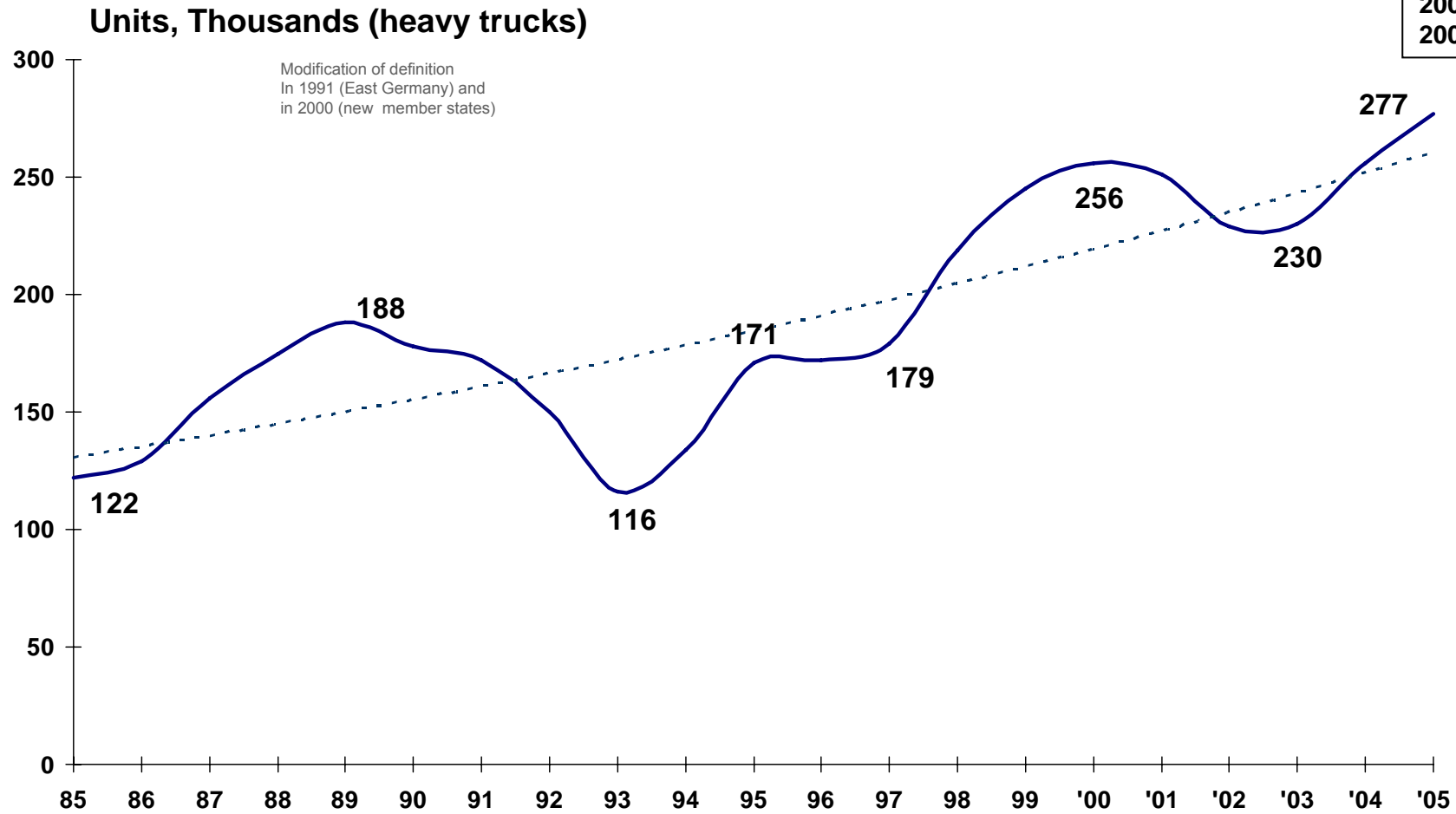
- Manage product- and production change-over
- Capitalize on new products
- Manage downturn in US truck market

Heavy Duty Truck Market

Europe

(EU members + Switzerland and Norway)

Forecast
 2006: ~290,000
 2007: in line with 2006



Strategic focus for the Volvo Group

2007...

- **Building a competitive Volvo Group**
- **Profitable growth**
 - **Through acquisitions**
 - **Geographic expansion**
 - Asia
 - Eastern Europe
 - **Soft offers**



The Volvo Group Vision

To be valued as the world's leading provider of commercial transport solutions

Wanted position

- Number one in image and customer satisfaction
- Sustainable profitability above average
- Number one or two in size or superior growth rate

Maintaining Strong Positions



DCX

Volvo Group

Paccar

Dongfeng

Interna'l

> 16 ton



Evobus*

Volvo Buses

Scania

Irisbus

Neoman

*Mercedes, Setra & Orion

> 12 ton



Caterpillar

Komatsu

Deere

Hitachi

Volvo CE



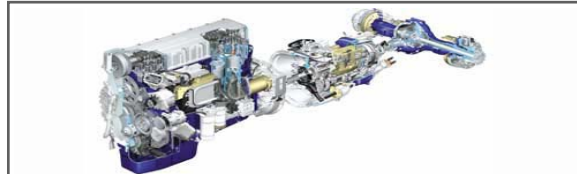
Brunswick

Volvo Penta

Yanmar

Cummins

Caterpillar



Volvo Group

DCX

Caterpillar

Cummins

Weichai Power

9-18 lit



Volvo Aero

- World leading in development, production and aftermarket services of selected engine components.
- Engine components from Volvo Aero is included in 80% of all new larger civil aircrafts.

Volvo Group

Organized to deliver sharp customer focus and shared global strength

Business areas



Volvo Trucks

Renault Trucks

Mack Trucks

Volvo Buses

Volvo CE

Volvo Penta

Volvo Aero

**Financial
Services**

Employees

35,680

7,710

10,290

1,560

3,460

1,070

Business units

Volvo 3P - 2,930 employees

Volvo Powertrain - 8,130

Volvo Parts - 3,500

Volvo Logistics - 980

Volvo Information Technology - 4,390

Volvo Group

Organized to deliver sharp customer focus and shared global strength

Business areas



Volvo Trucks

Renault Trucks

Mack Trucks

Volvo Buses

Volvo CE

Volvo Penta

Volvo Aero

Financial Services

Business units

Volvo 3P

Volvo Powertrain

Volvo Parts

Volvo Logistics

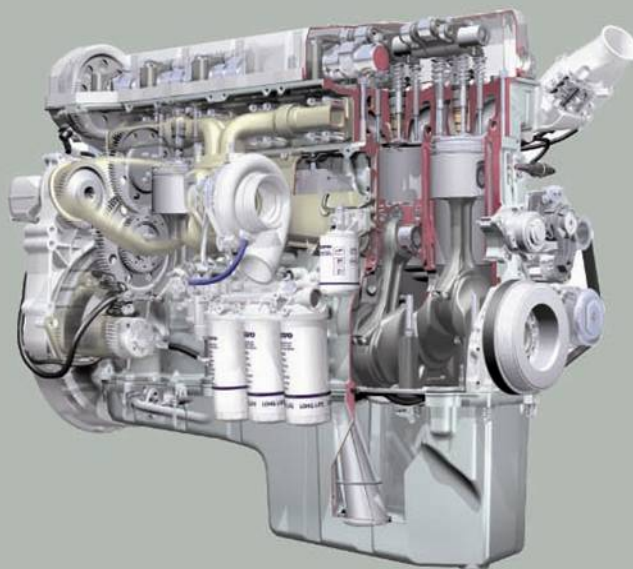
Volvo Information Technology

Shared architecture and common technologies for unique products

Example: Volvo Powertrain

Scale and efficiency

- Lower R&D
- Production efficiency
- High flexibility
- One supplier base
- Improved quality



Two platforms: 4 - 7L
9 - 16L

Unique products

New Volvo FH, Volvo FM and Volvo VT 880



Renault Magnum and Renault Premium Route



New products from Mack Trucks



Volvo Buses introduces low-floor chassis



New excavator from Volvo Construction Equipment

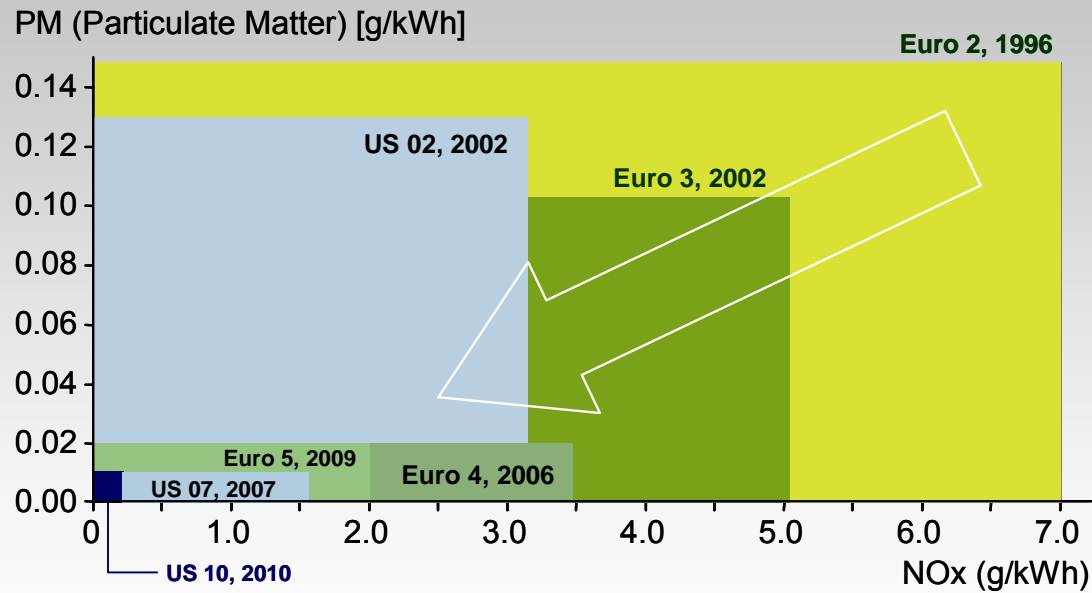


Revolutionary drive system from Volvo Penta

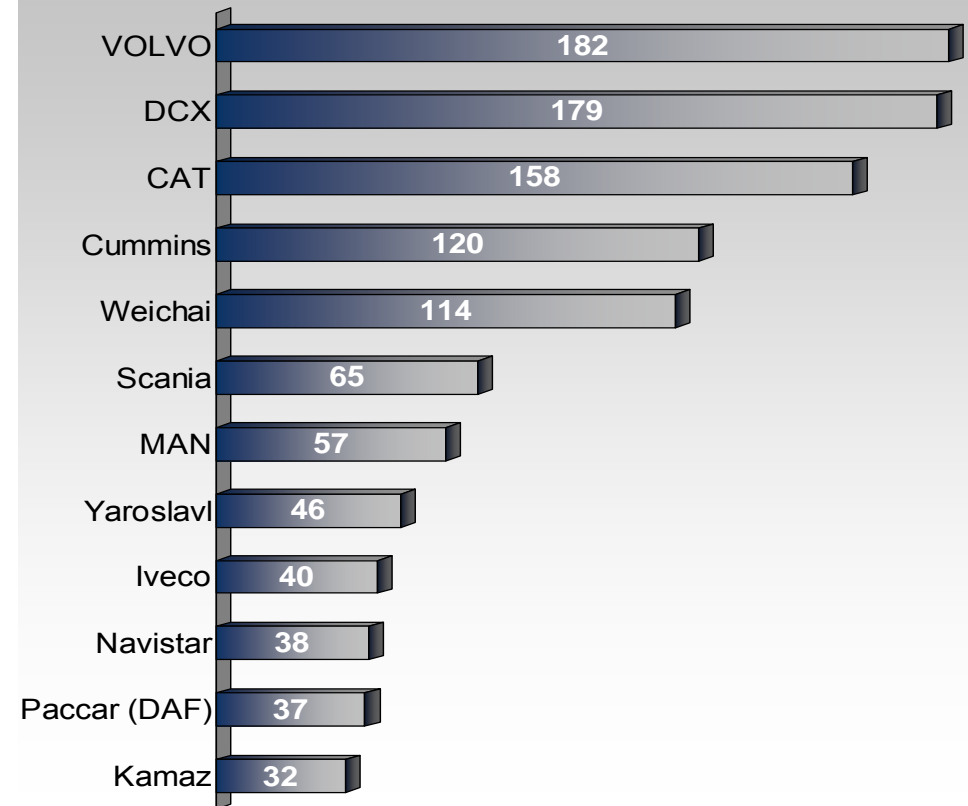


Strategically well positioned

Emission Legislation



Heavy Duty Engines - 2005

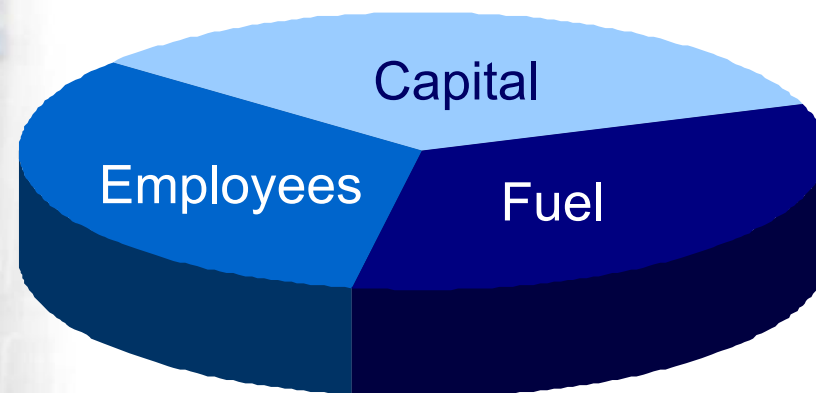


Commercial opportunity for customers

Potential fuel saving up to 35 %



Cost allocation

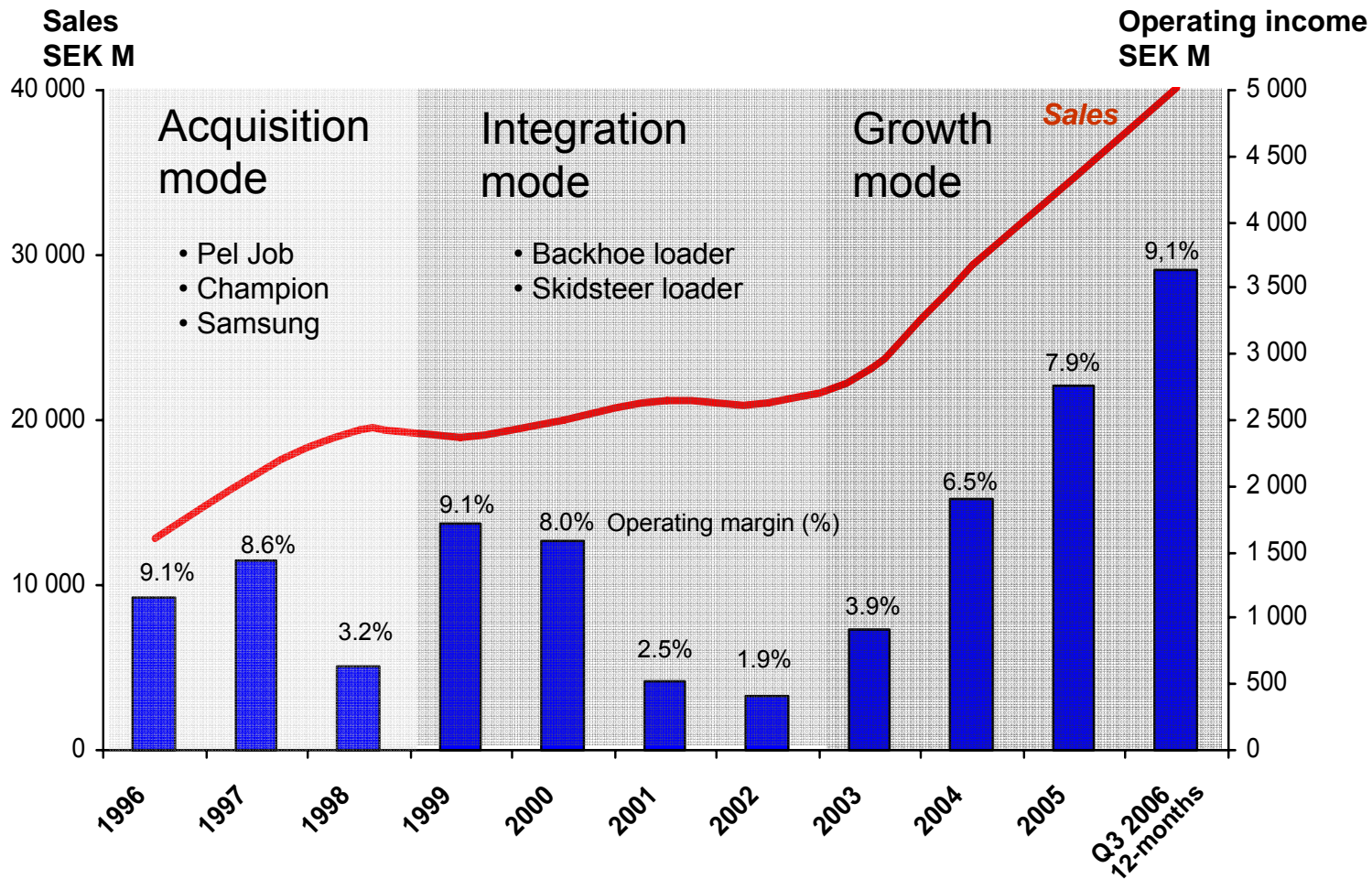


Direction for future growth

- 
- **Growth through acquisitions**
 - Geographic expansion in Asia and Eastern Europe
 - Soft offers

Value creation through growth

Example: Volvo CE

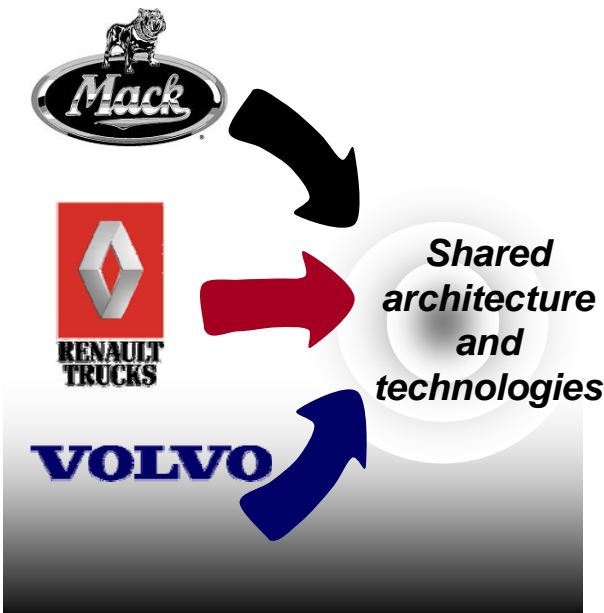


- Tripled Net sales
Average growth ~13%
- Operating income tripled
- Growing market shares
- Improved strategic position

Transition in Trucks: 2005-2006

Merger mode

“Create synergies”

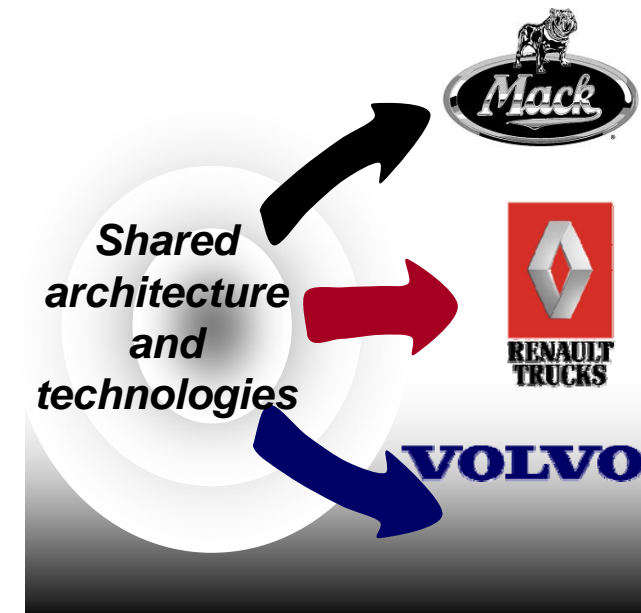


Transition period

- New truck portfolio
- New engine generation
- Industrial changeover:
 - Renault Trucks
 - Volvo Powertrain
- EU4/EU5 and US'07

Growth mode

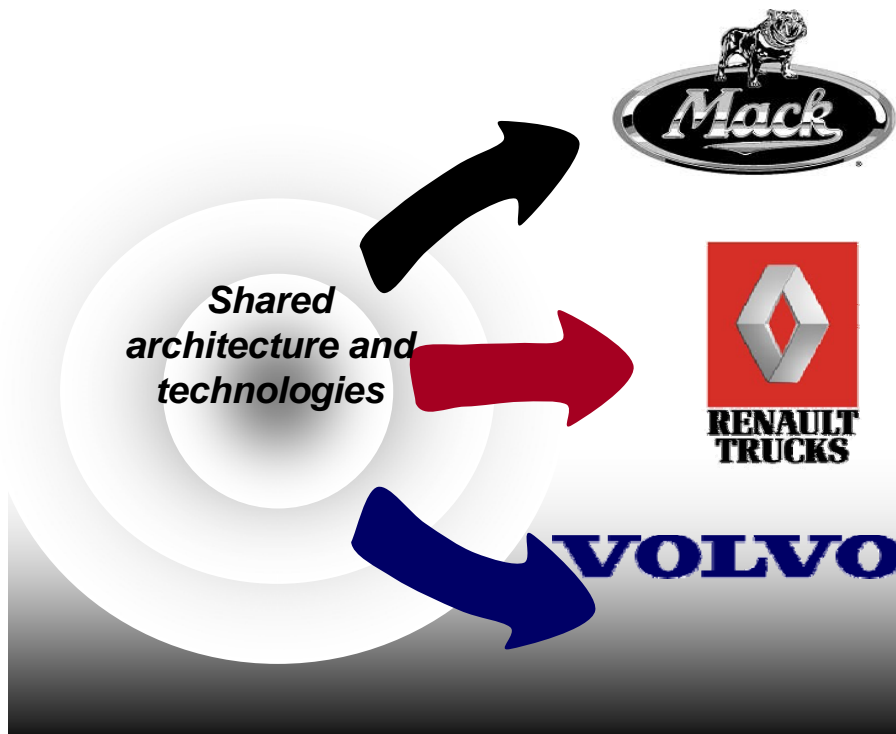
“New architecture and shared technologies. Develop unique brand versions”



Trucks entering the growth mode

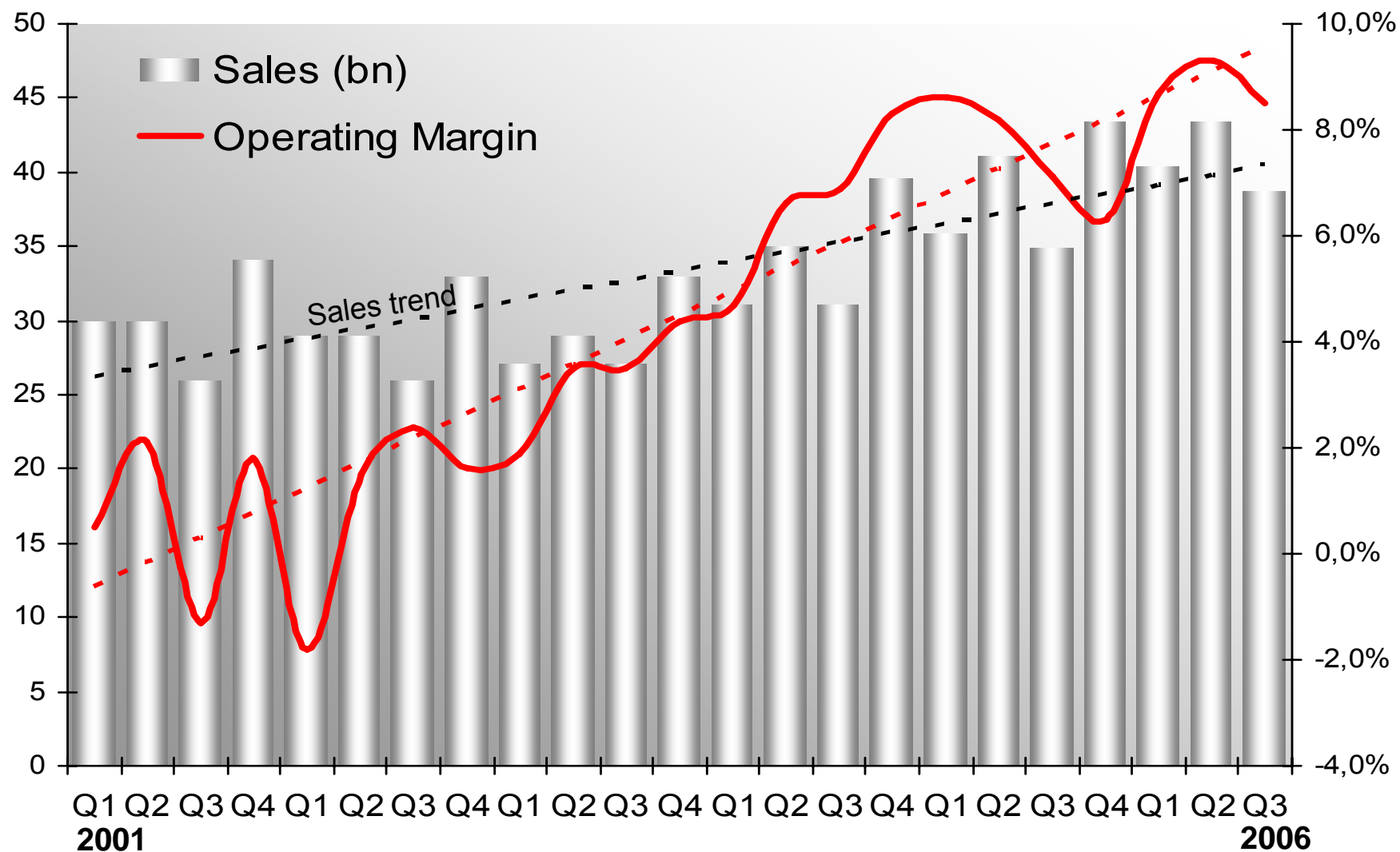
Growth mode

“Brand unique products from a base of shared architecture and technologies”



- New competitive product portfolio
- New customer segments
- More efficient industrial structure
- More cost efficient product portfolio
 - R&D
 - Purchasing
 - Production
 - Aftermarket
- Stronger dealer network
- Increased resources to deliver brand uniqueness

Increased Sales and Profitability in Trucks*



* Adjusted for goodwill adjustment of 1,712 in Q3 2006

Direction for future growth

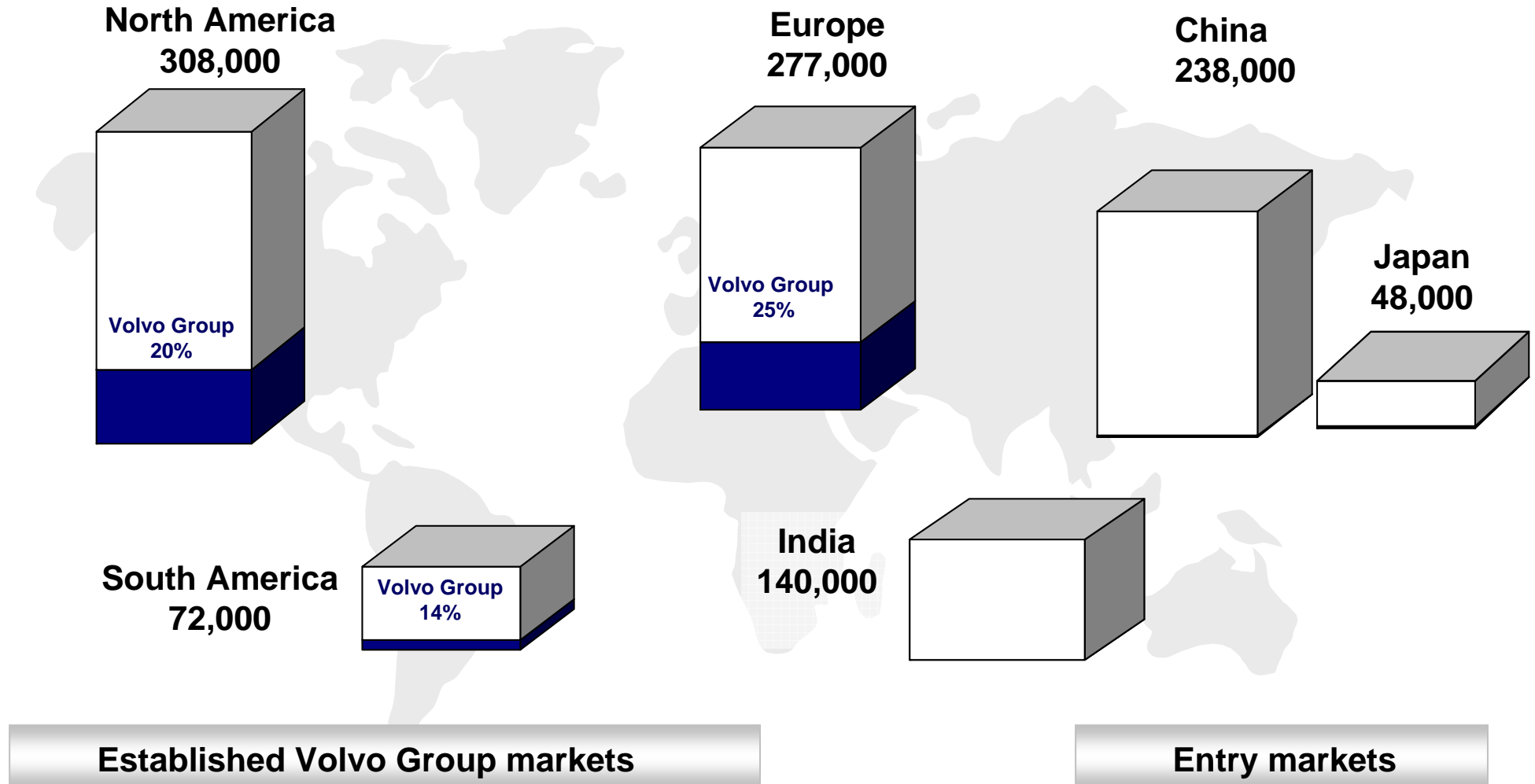
→ Growth through acquisitions

→ **Geographic expansion in Asia and Eastern Europe**

→ Soft offers

Asia is a strategic region for future growth

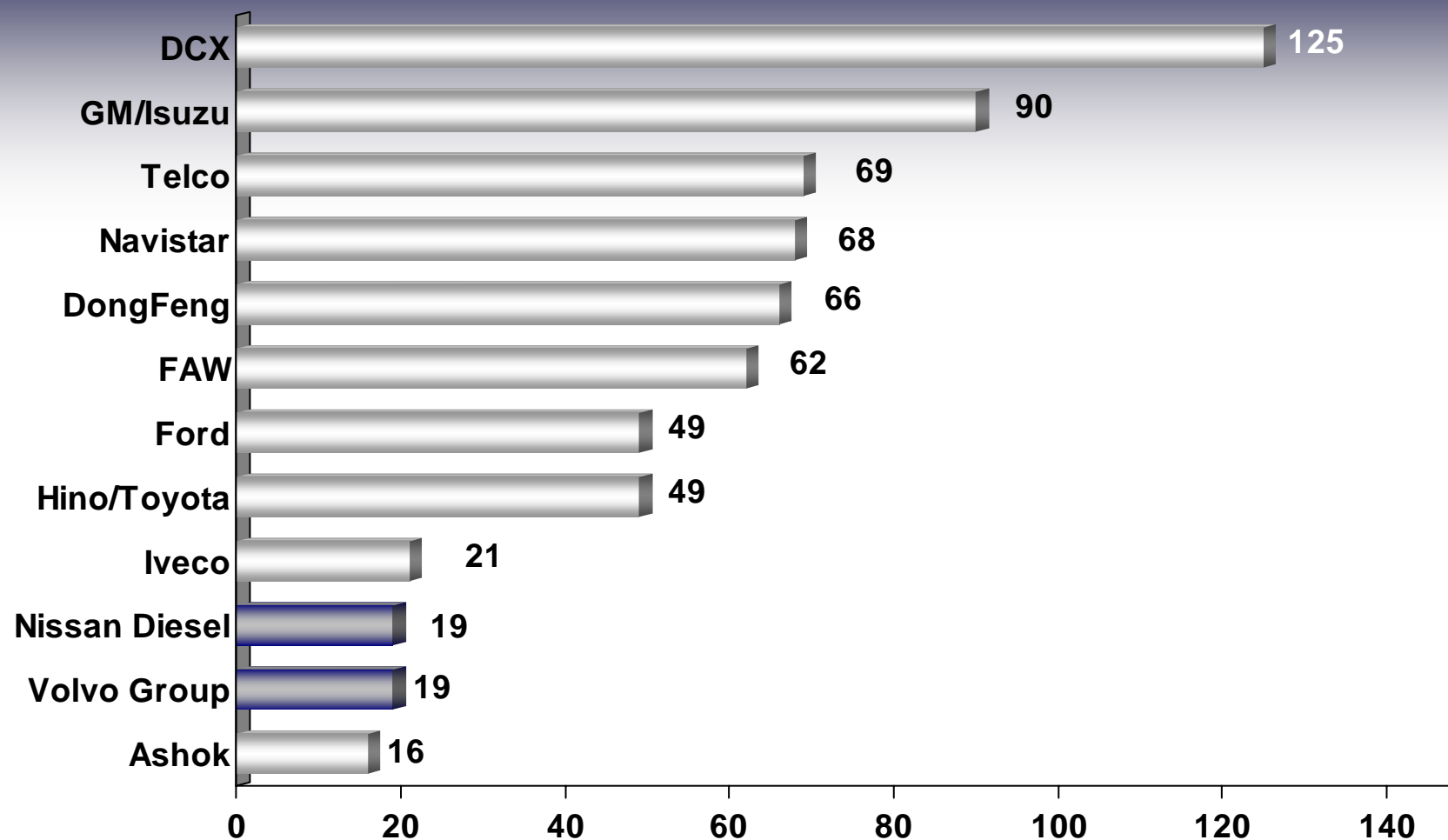
Example: Heavy duty trucks 2005



Growth potential in medium duty trucks

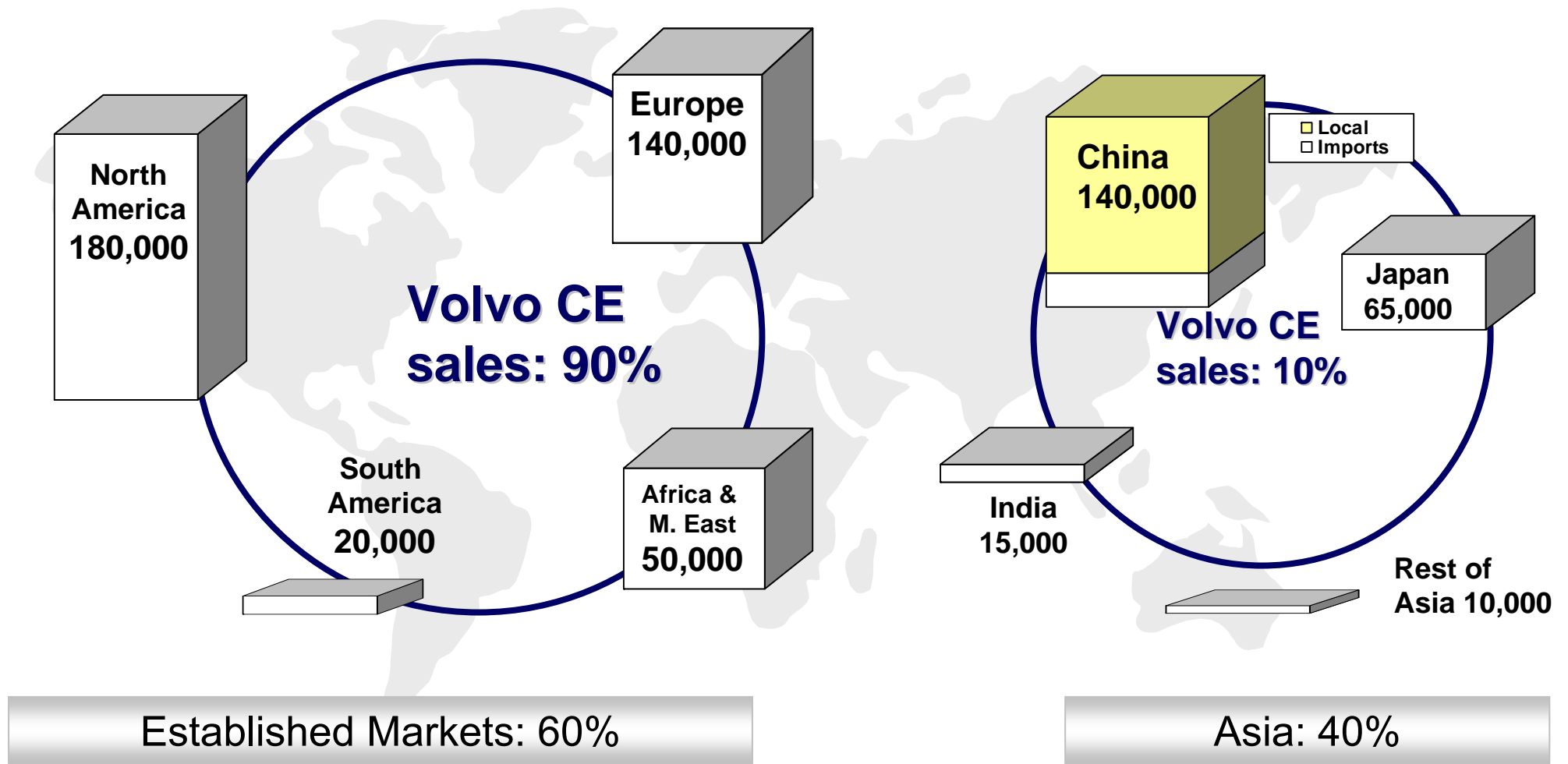
Global market 2005

1,000 units

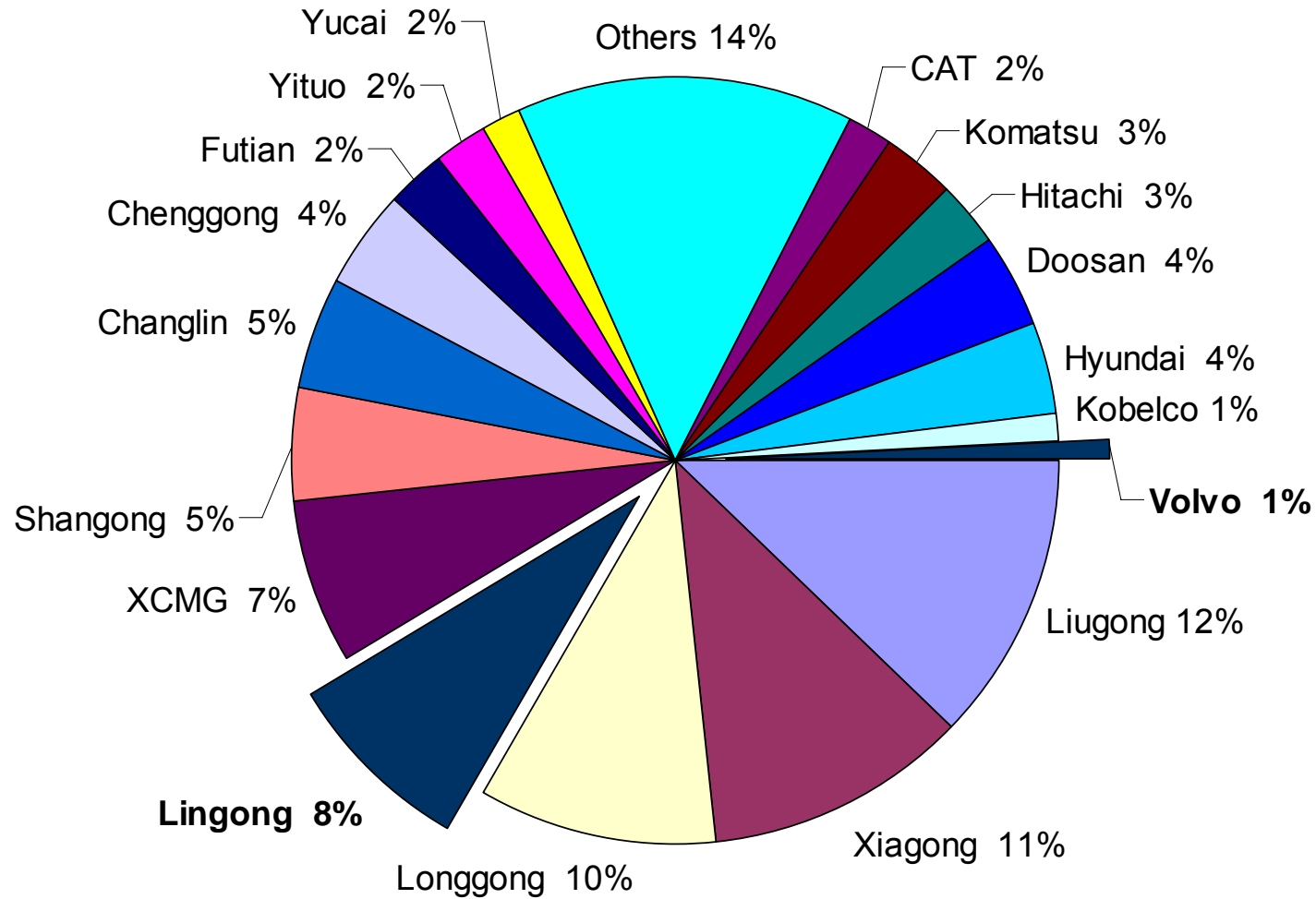


Asia is a strategic region for future growth

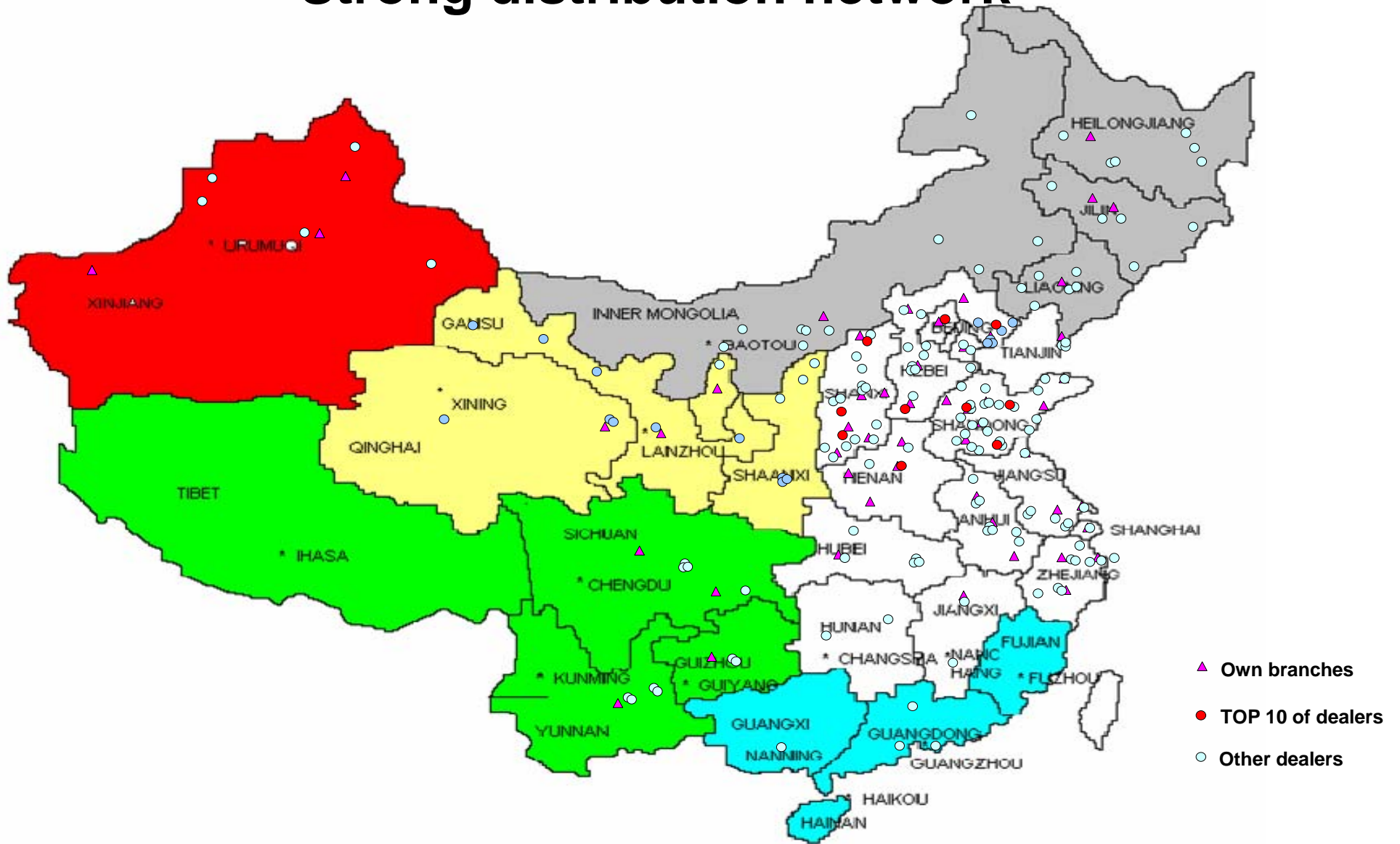
Construction equipment market (units) – Volvo CE product range



Market shares in China



Strong distribution network



Competitive entry-level products



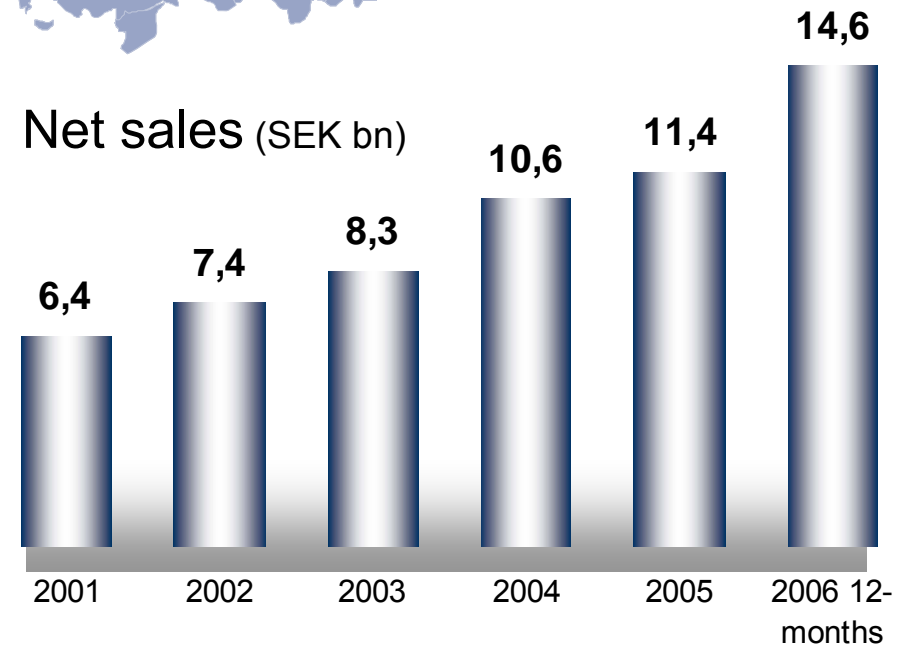
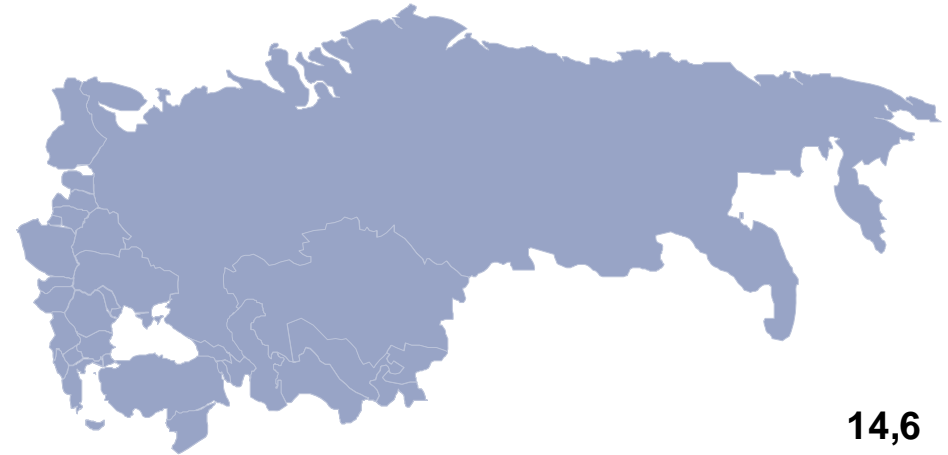
Lingong ZL50F – High Volume




Lingong LG950 – High End

Growth in Eastern Europe

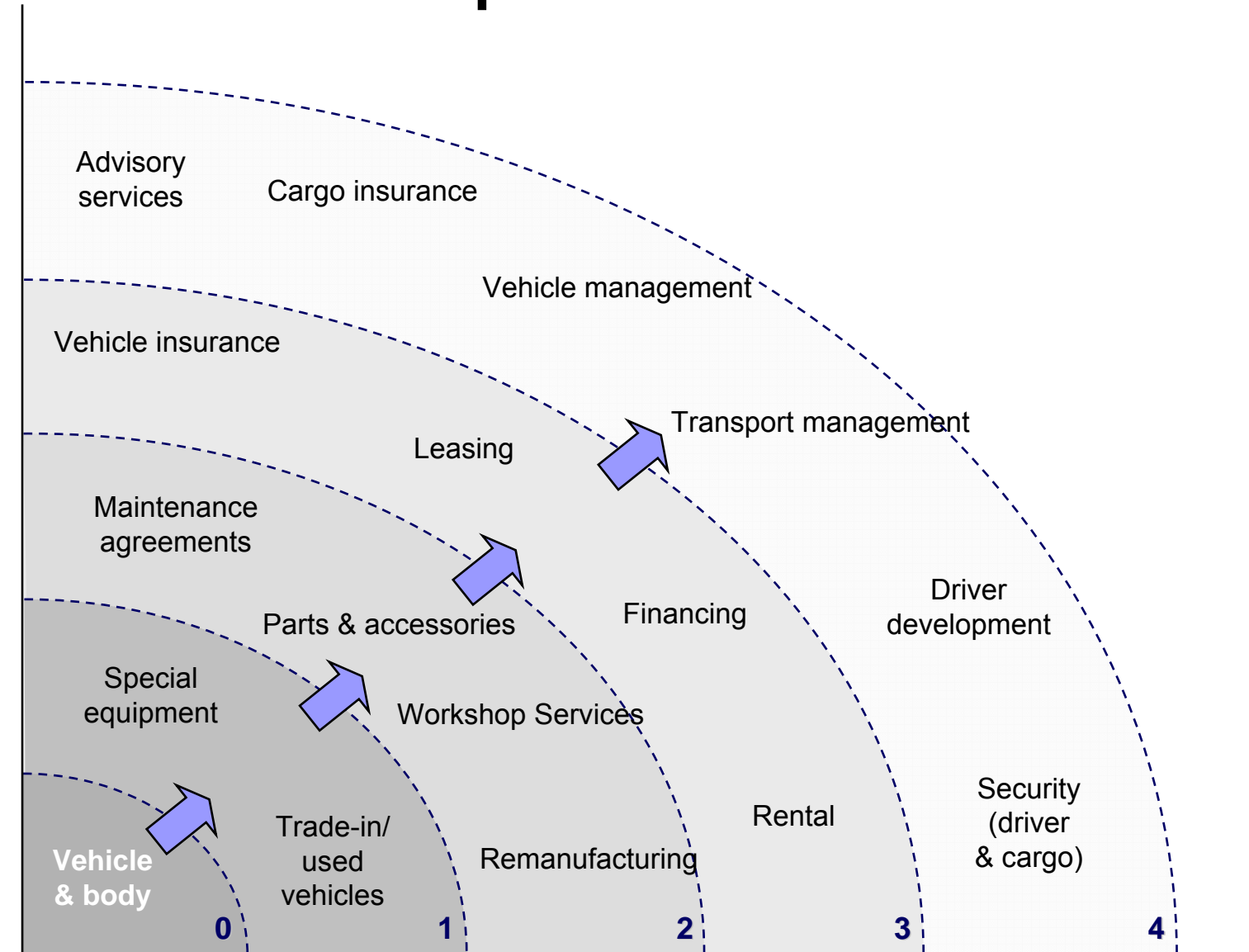
- Strong economic development
- Proximity to existing European industrial set-up
- Distribution structure well developed
- Demand for premium products
- Attractive risk/reward ratio



Direction for future growth























- 
- Growth through acquisitions
 - Geographic expansion in Asia and Eastern Europe
 - **Soft offers**

Growth potential in Soft Products



Present customer offer

Soft product* 2005 : ~30% of Group net sales

<p>Related products & services</p>	 <p>IT Services</p>	 <p>Logistics Services</p>	 <p>Research & Advanced Engineering</p>	 <p>Merchandise</p>	 <p>Real Estate Services</p>			
<p>Supporting products & services</p>	 <p>Used Vehicles & Equipment</p>	<p>Extended Warranty</p>  <p>Remanufacturing</p>	 <p>Aero Spare Parts Sales</p>  <p>Okelia Extended Parts</p>	 <p>Accessories</p>	 <p>Truck Rental</p>  <p>Volvo Rents</p>	<p>FINANCIAL SERVICES</p> <p>Credit cards Vehicle & Equipment Insurance Customer & Dealer Financing</p>	 <p>Infom@x</p>  <p>DYNAFLEET ONLINE Transport & Vehicle Management</p>	<p>Consulting</p>  <p>Training</p>
<p>Facilitating products & service</p>	 <p>Superstructure</p>	 <p>Attachments</p>	 <p>Parts</p>	 <p>Customer Assistance</p>	 <p>Repair & Maintenance</p>	 <p>Aircraft Engine MRO</p>		
<p>Core products</p>								

*Excluding Financial Services



Summary

- Increased focus on Group competitiveness
- Focus on organic growth and acquisitions