Peter Karlsten President & CEO Volvo Trucks North America

Significant Expansion of Product Lineup in Last Two Years

- Volvo now has its broadest product lineup ever for North America
- New truck models and engine family make Volvo attractive to new customers
- New proprietary I-Shift transmission is unique advantage for Volvo
- Vertical integration becomes a bigger advantage

Products For New Segments

VT 880

Premium Owner Operators, high-image customers. Drivers aspire to own the VT 880. A hit with buyers. Entered production second half of 2005.

VT 800

Heavy-haul daycab with bold styling and the biggest power and torque available from Volvo. Entered production second half of 2005.

New Volvo Mid-Roof Tractors

For customers who need large sleeper tractors for low-height trailers. Increased efficiency and fuel economy. Entered production August 2006.

VT 830

Targets premium fleets and owner-operators in important segment. For image leaders who want the style of VT 880, but in a mid-roof.

VN 730

Attractive for fleets who want driver-friendly truck with full aerodynamics.

Volvo Engines for 2007

- •D11
- •D13
- •D16

Complete line of Volvo engines to meet customer needs

Volvo I-Shift

- Volvo I-Shift automated transmission introduced for North America in September
- Lighter, less complex and less expensive than current automatic transmissions
- Makes it easier to drive a truck
- Improves fuel economy
- Helps driver recruitment, safety and operating efficiency
- Customers loved I-Shift during initial test drives
- Available in the second quarter of 2007 for Volvo engines

Integrated Technology

- I-Shift shows advantage of Volvo's vertical integration
- Shared design for engine and transmission brings new level of intelligence for automated transmissions
- I-Shift helps inexperienced drivers shift as well as the best
- Exclusive features improve fuel economy
 - Example: Eco-Roll automatically disengages the engine on slight downhills in top gear for lower fuel consumption.
- Integrated engine, transmission and complete vehicle is a huge advantage for Volvo and out customers
- More than 80,000 I-Shifts sold in Europe

Volvo I-Shift

- I-Shift available on complete line of trucks
- Covers nearly all applications
- Available for all Volvo horsepower and torque ratings for US'07

Volvo & US'07 – Ready

- Over 70 engines in testing, more than 2 million miles accumulated to date
- Performing well in testing
- Fuel economy equal to/better than current engines

Support for US'07:

- Volvo Link Sentry Standard
- Volvo Action Service –Standard

Integrated Customer Support

- Improves customer productivity through Volvo's integrated communications and customer support
- Volvo Link Sentry two-way satellite communications monitors vehicle performance
- Integrated with the truck, using built-in driver message center display in all Volvos
- Volvo Action Service 24/7 access to customer support and technical expertise
- No other OEM can match this combination

Larger, More Capable Network

- 259 full-service locations today
 - Up from 197 in 2001
- 68 parts & service outlets
- Full geographic coverage

Focus on Customer Satisfaction

•Customer Satisfaction remains a key focus, with numerous initiatives

10 Point Service Commitment

 What customers told us they expect for premium support from Volvo dealers

Customer Satisfaction Index

 Measures dealer performance meeting the 10 Point Service Commitment

Symbols of Excellence

Evaluates dealer resources, facilities and personnel

Focus on Customer Satisfaction

- Parts Programs
- MV Preferred parts and service management program for fleets with more than 50 trucks
 - uniform pricing
- Logistics Partnership Agreement (LPA) automated parts stocking for dealers
 - improves parts availability
- 9 parts distribution centers in North America
 - more than any other OEM, strategically located
- Parts sales are key in truck sales downturn