

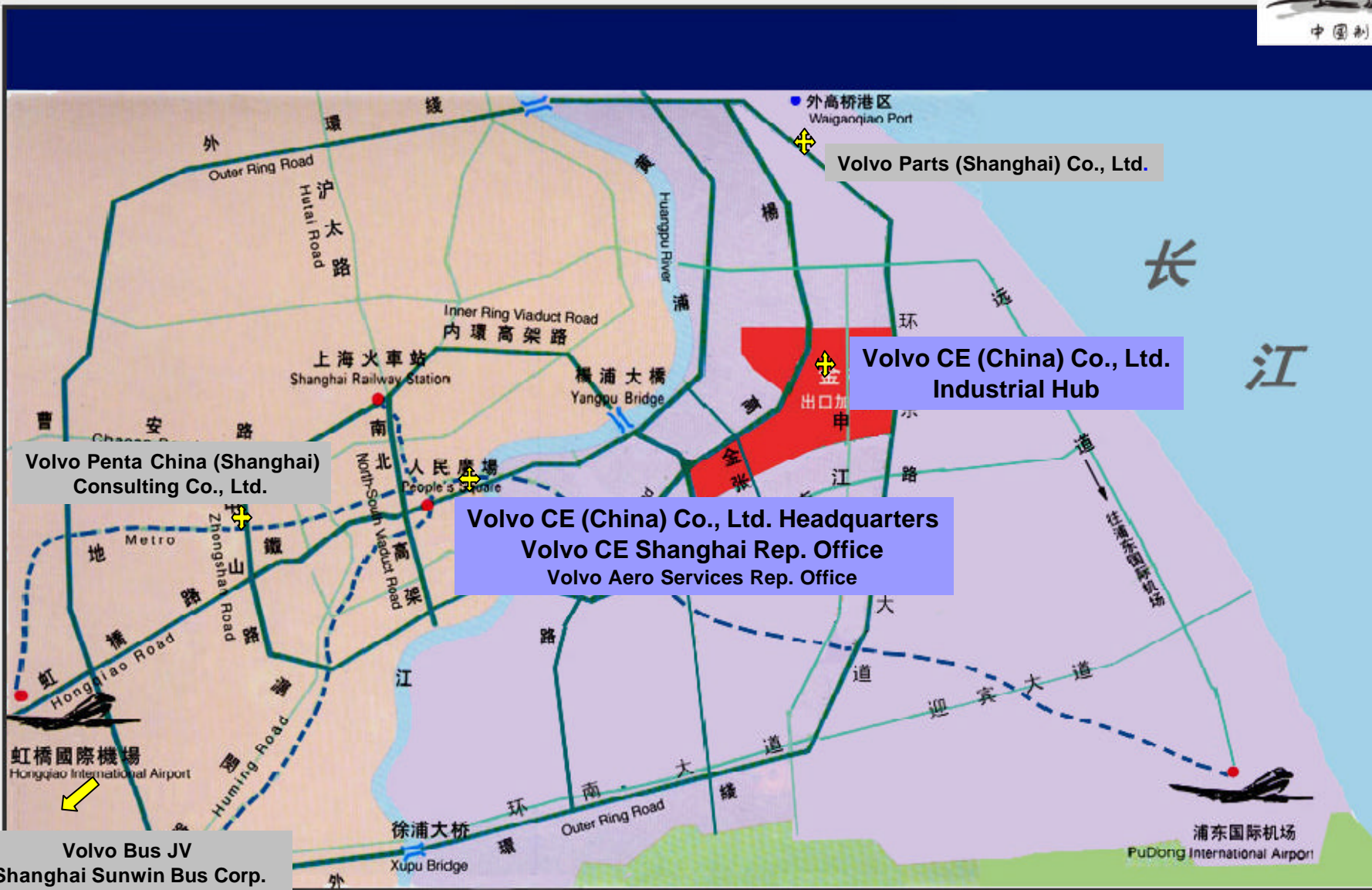


VOLVO

Volvo Construction Equipment China Production

May 19 2004
Shanghai, China

Benoit Rimaz
General Manager, Industry
Volvo Construction Equipment (China) Co., Ltd.





Everything Started November 2002







April 11th 2003 – Delivery of First Unit



March 24th 2003 – First Engine Start

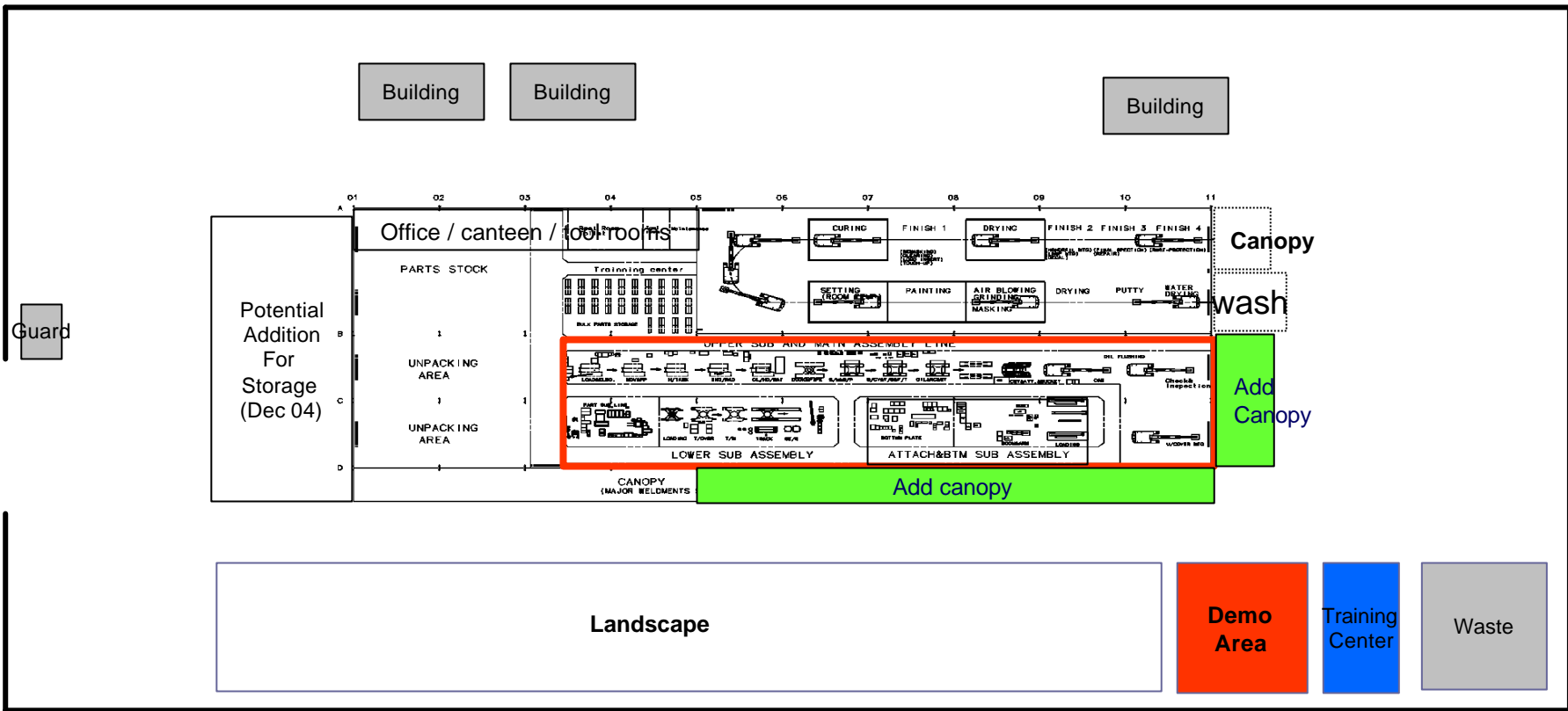


March 17th 2003 – Start of Production Day



Factory Inauguration – August 14th 2003





Total Area 65'000 m2



Volvo Quality

- **Volvo global Quality Standards**
- **Quality team**
 - **Assembly Quality Assurance team (QA)**
 - **Suppliers Quality Control team (QC)**
- **ISO 9001 & 14000**
- **Total Quality Management and 5S program**
- **6 Sigma projects**



The Volvo Industrial Team

- **4 Nationalities, 3 Languages**
- **127 Employees, 110 males / 17 females, Average age 27**
- **Education**
 - **6 masters degrees**
 - **21 bachelors degrees**
 - **10 junior college degrees**
- **Production training in Changwon factory**
- **Cooperation with 3 vocational schools in Jinqiao on recruitment and curriculum**





Safety and Environmental Care

- **362 days without Accidents**
- **DuPont's Safety Training Observation Program (STOP)**
- **Safety Prevention team**
- **Environmental friendly paint process**
- **Waste-water recycling facility**
- **Recyclable racks project**