



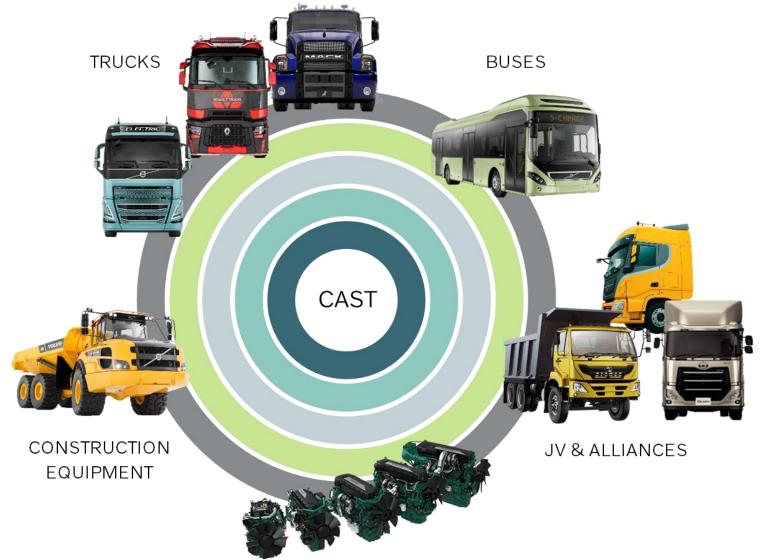
Volvo Group

Business Update Post Q3 2024

Delivering on our financial ambitions and strategic direction

Continuous Gradual and **Reduced volatility** Discipline in **Transformation** consistent earnings in earnings and capital allocation/ business models accelerating by innovation and improvement cash flow growth investments new technologies

Common Architecture & Shared Technology drives synergies across the Group

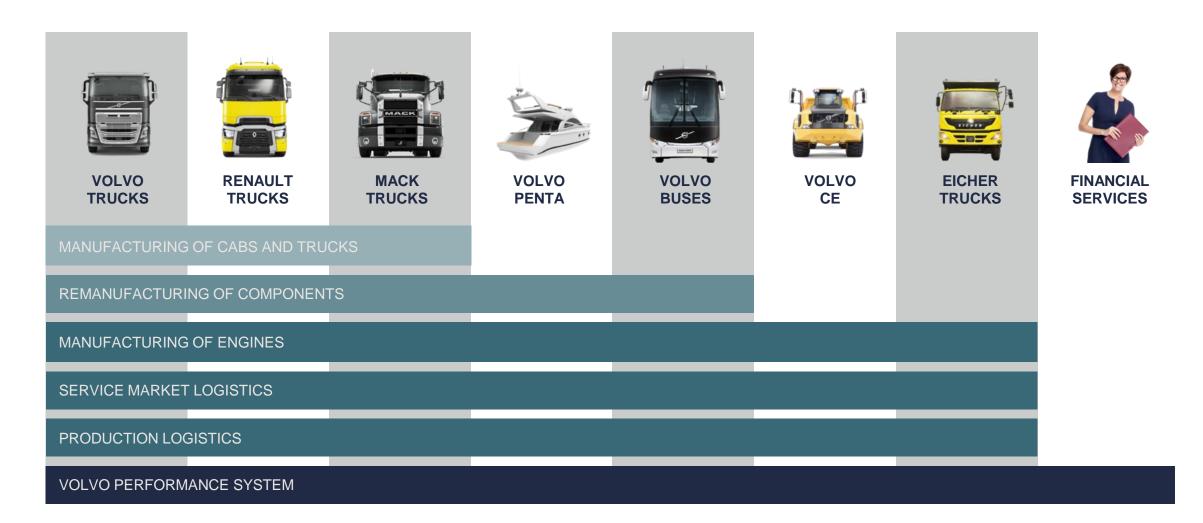


2024-10-28

Business Update Post Q3 2024

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Group Trucks Operations drives industrial synergies across Business Areas

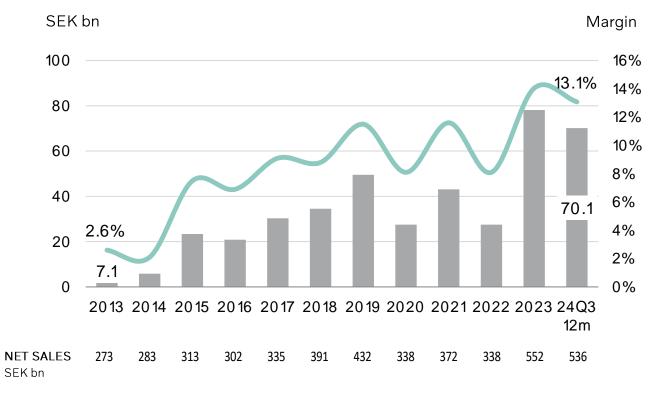


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Reported Operating Income 2013-2021, Adjusted Operating Income 2022-2024

OPERATING INCOME





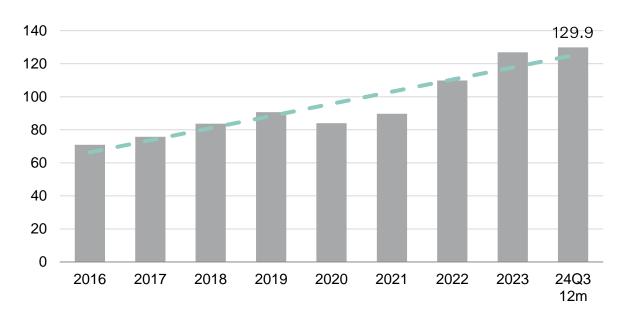
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Excluding UD Trucks

SERVICE SALES (incl. Financial Services)

SEK bn

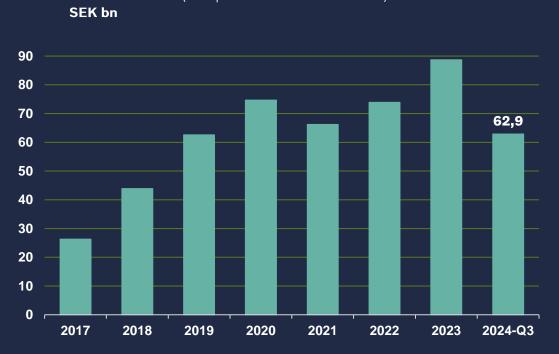




Strong financial position and shareholder returns

Cash position, Industrial Operations

(excl. pensions and lease liabilities)

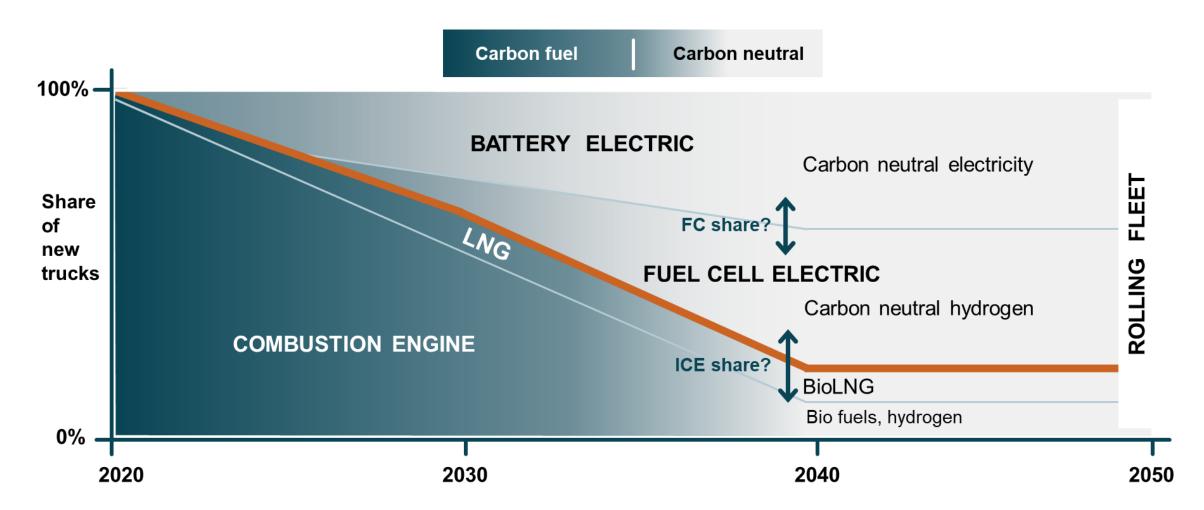


Strong shareholder returns and dividend yield over the last few years



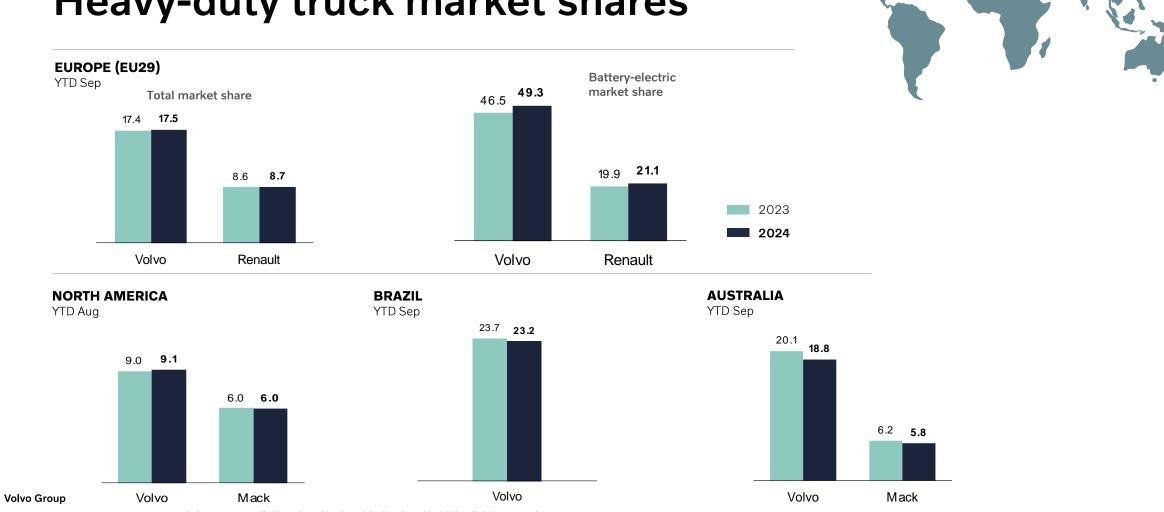
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100% fossil free Volvo Group vehicles from 2040

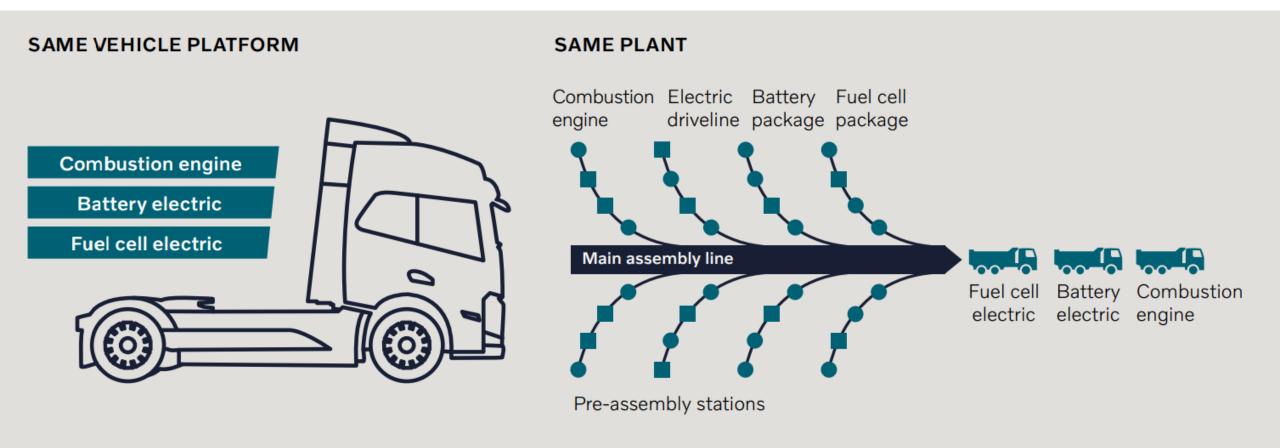


TRUCKS

Heavy-duty truck market shares



Value creation through modular architecture

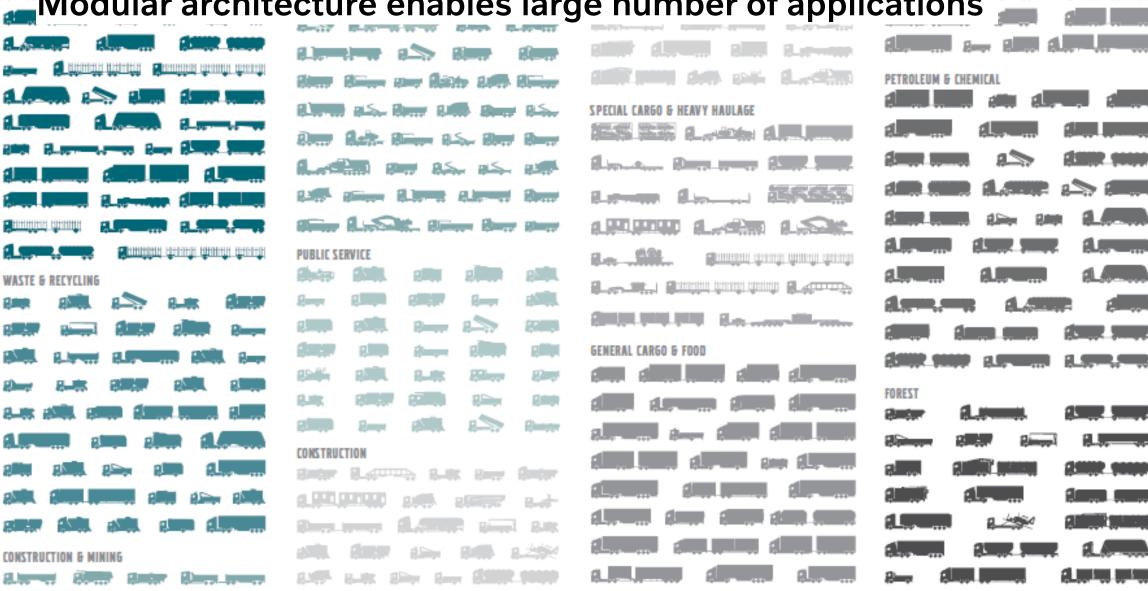


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Modular architecture enables large number of applications





Geared for growth - key building blocks



Transformation accelerating growth



- 5x for autonomous solutions
- Energy services
- Digital services
- > 1.5x for electric vehicles
- Step change in:
 - Market shares
 - Service and finance contract penetration and duration
- Market share in North America and China
- Untapped service potential
- Underlying transport and infrastructure demand

Our strategy has served us, our customers and our owners well...



Total return to shareholders, including gross dividends, since Jan 1 2014:

- Volvo Group: 481%
- MSCI World Machinery Index: 316%

...and we are dedicated to continue this journey

V O L V O

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