# VOLVO

### **Second Quarter 2009**

Press Conference, July 21, 2009

# **Group Highlights**



#### **Second quarter**

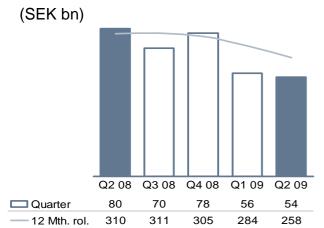
- Sales stabilized on low level
  - 33% compared with Q2-08, -45% adjusted for currency
  - 4% compared with Q1-09, 0% adjusted for currency
- Operating loss SEK 6.9 bn
- Adjustment of production capacity
- Successful reduction of inventories

#### **Business environment**

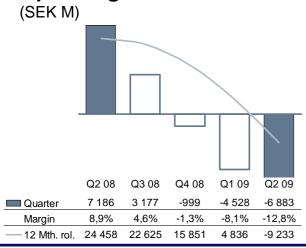
- Europe; stabilizing on very low level
- North America; no signs of recovery
- Asia; signs of improvement

# Volvo Group

#### **Net sales**



#### **Operating income**



#### Second quarter

#### Sales stabilizing in the second quarter

	Change Q209-Q109	Change Q209-Q208
Europe	-5%	-44%
North America	-8%	-29%
Asia	+24	-14%
South America	-8%	-25%
Other markets	+5%	-21%
Total	-4%	-34%

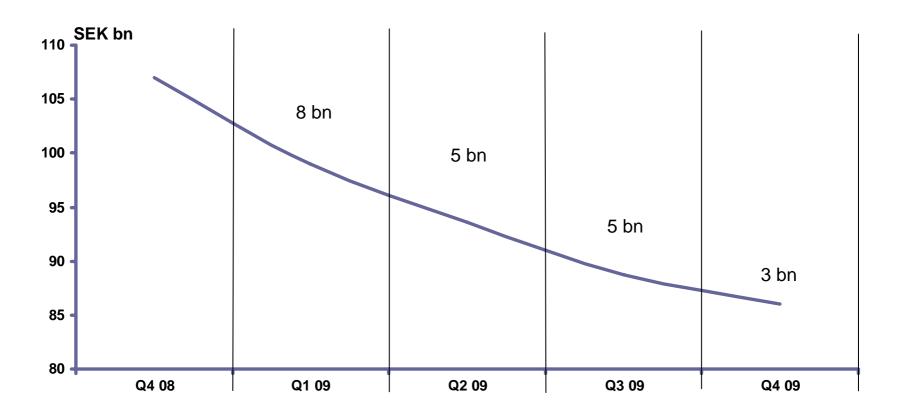
#### **Operating income**

- Significantly lower sales volumes
- Under absorption SEK 3 bn
- UAW agreement SEK 870 M
- Increased credit provisioning SEK 750 M
- Lay-off costs SEK 600 M
- Residual values SEK 550 M
- Negative currency effect SEK 1.7 bn

3

### Annual cost level

### - Activities and development so far

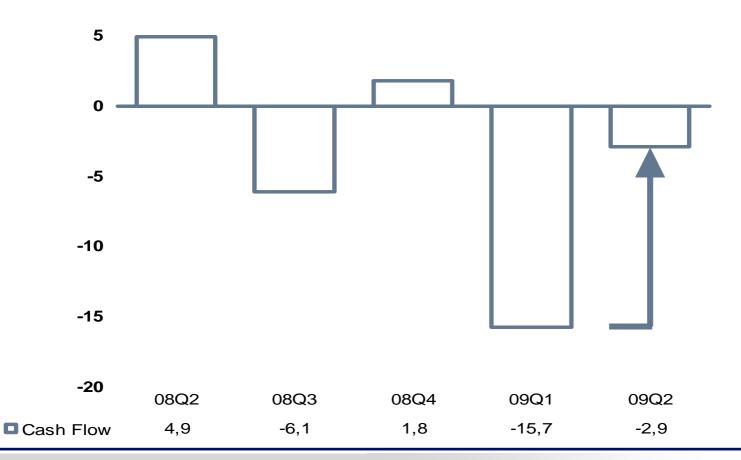


- Annualized run rate expected to be reduced by SEK 21 bn from the end of 2009.

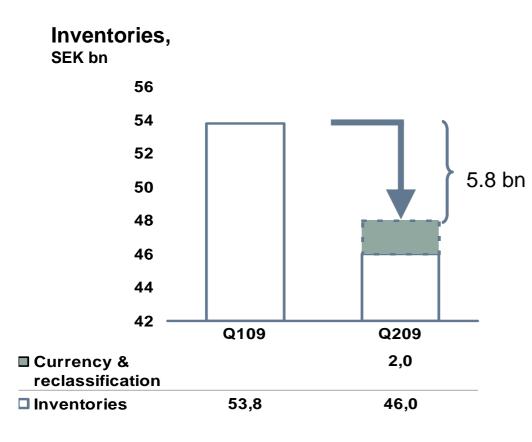
# Volvo Group – Cash Flow

**Industrial Operations SEK bn** 

10



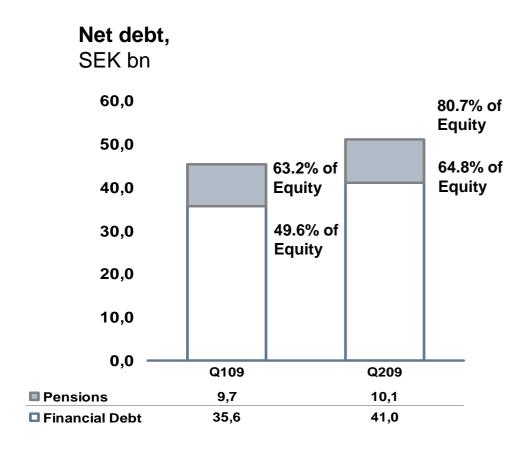
# **Working Capital**



- Industrial operating cash flow;
  negative 2.9 bn in the quarter
- Focus on working capital
  - Receivables 1.6 bn
  - Inventories 5.8 bn
  - Payables + 4.0 bn
  - Other <u>+ 0.8 bn</u>
  - Total change 2.6 bn

# **Volvo Group – Net Financial Debt**

#### **Industrial Operations**



#### Changes in Net financial Debt

- Cash Flow

- Currency - 2.1 bn

Operations

0.8 bn

2.9 bn

- Dividend

4.1 bn

- UAW

0.9 bn

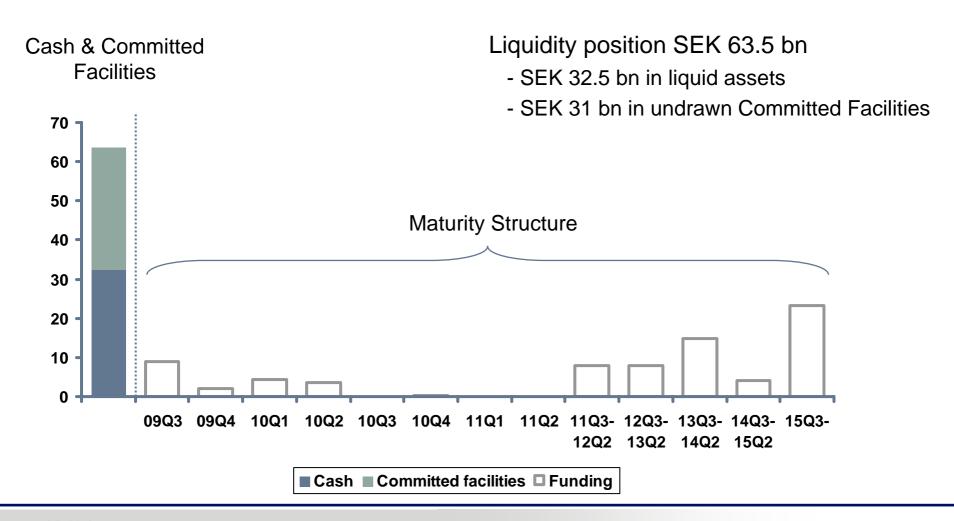
**Total change** 

5.8 bn



# **Volvo Group Funding**

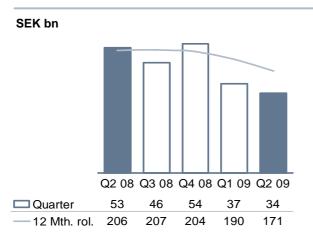
#### **Industrial Operations**



### **Trucks**



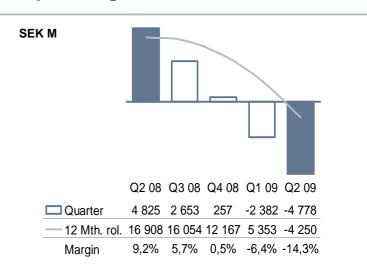
#### **Net sales**



#### **Highlights**

- Continued depressed demand for new vehicles
- Sales down by 46% adjusted for currency
- Operating loss, driven by lower sales and under absorption
- Inventories of new trucks reduced by another 16%

#### **Operating income**



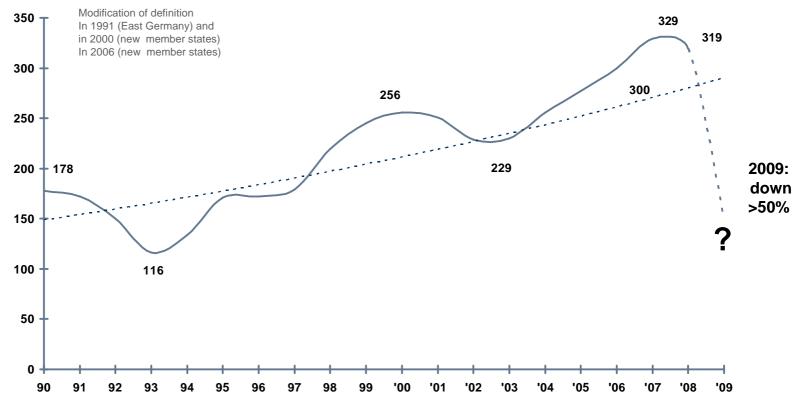
- Rightsizing operations
- Cost efficiency and productivity
- Drive aftermarket and services
- Further inventory reductions
- Prepare for new emission regulations

# Heavy-duty truck market - Europe

(EU members + Switzerland and Norway)



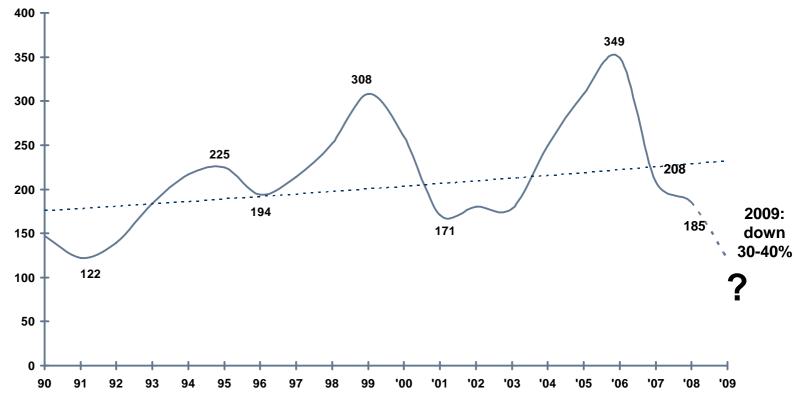
#### **Units, Thousands (heavy trucks)**



# **Heavy-duty truck market – North America**



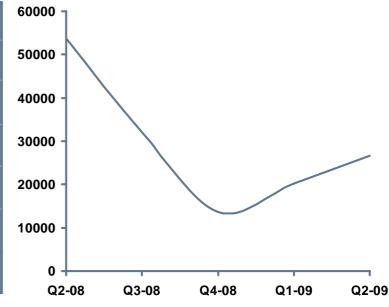
#### **Units, Thousands (heavy trucks)**



# Net order intake – positive trend

#### **Trucks**

Net order intake	Q2-08	Q3-08	Q4-08	Q1-09	Q2-09	Change Q2-Q1
Europe	21,948	115	-1,549	7,494	8,980	20%
North America	5,693	7,578	4,037	2,869	3,257	14%
South America	4,382	5,096	1,087	1,731	2,998	73%
Asia	18,110	14,607	7,868	5,712	7,884	38%
Other markets	3,658	4,676	2,235	2,377	3,505	47%
Total	53,791	32,072	13,678	20,183	26,624	32%



### **Trucks**



#### **Volvo Trucks**

- Adapting production capacity
- New products launched
- Building customer relationships
- Secure cash flow

#### **Renault Trucks**

- Short-term weeks implemented for both blue and white collar employees
- Focus on reduction of inventories
- Further reduction of production rates





#### **Mack Trucks**

- Labor agreement eliminates health care liabilities
- EPA '10 program in advanced stages
- Hybrid demonstrators to refuse customers
- Customer Satisfaction at record highs

#### **Nissan Diesel**

- Scrapping incentives in Japan
- Improving trend in order intake
- Low inventories
- Increase of production rates





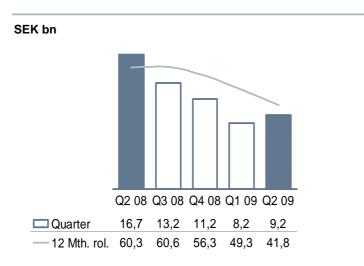
### Volvo Trucks' first US'10 production truck drives off assembly line at New River Valley plant



# **Construction Equipment**



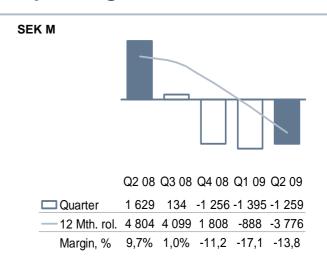
#### **Net sales**



#### **Highlights**

- Continued weak world market, down 48%
- Considerable loss due to low volumes and under absorption
- Capacity utilization at 25-30%
- Units in inventories reduced by 11% in Q2 and 40% since October 2008

#### **Operating income**



- Inventories and cash flow
- Reduction of break even level
- Roll out of new strategy
- Fuel efficiency

# **Construction Equipment**

#### Fuel efficiency

- ...through engine technology
- ...through hybrids
- ...through design
- ...through operation

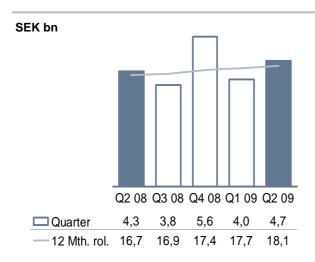


**Customer Productivity and Profitability** 

### **Buses**



#### **Net sales**

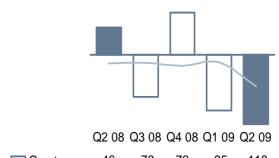


#### **Highlights**

- Continued negative market development
- Increased order intake +38%
- Significant change of geografic mix

#### **Operating income**

#### SEK M



Quarter	46	-72	72	-95	-118
— 12 Mth. rol.	-57	-56	-77	-50	-214
Margin	1,1%	-1,9%	1,3%	-2,4%	-2,5%

- Intensified cost cutting
- Inventory management
- Product launches, Eu 5, Hybrid and US10

### **Buses**

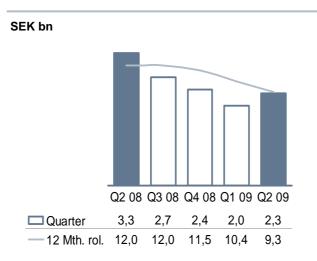
Nova articulated version



### Volvo Penta



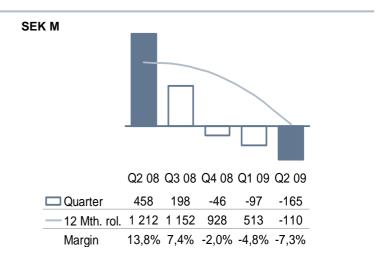
#### **Net sales**



#### **Highlights**

- Decline in sales due to continued world market downturn
- Marine leisure business more affected than aftermarket and commercial businesses
- Operating income impacted by under absorption, lay-off costs and credit losses

#### **Operating income**



- Manage risks in customer base and supply chain
- Continued focus on cash flow
- Capitalize on major product launches in key segments

### **Volvo Penta Product News**





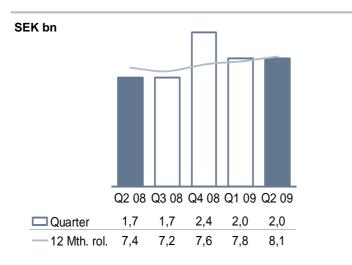
**D13** 



### Volvo Aero



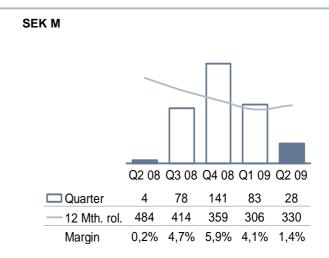
#### **Net sales**



#### **Highlights**

- Airline industry under severe pressure
- Boeing's new aircraft (787) further delayed
- Important contract with Snecma on the CFM56 engine

#### **Operating income**



- Capacity adjustment
- Cost management
- Release of capital
- Execution on new contracts

### Volvo Aero

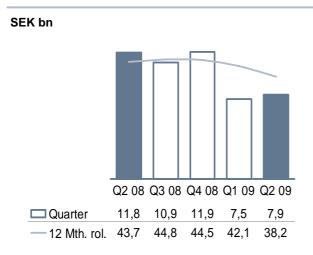
Swedish government's decision on European launch-vehicle program paves the way for important contract within space propulsion



### **Financial Services**



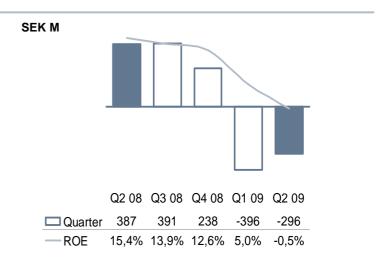
#### **New retail financing**



#### **Highlights**

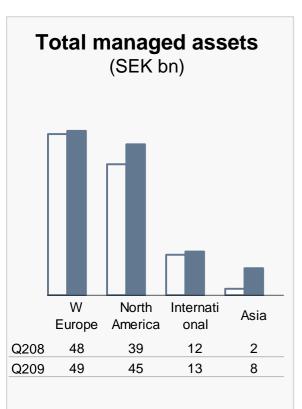
- Continuing economic downturn
- Increase in penetration but reduction in new business volume
- Increased credit provisions in Western Europe

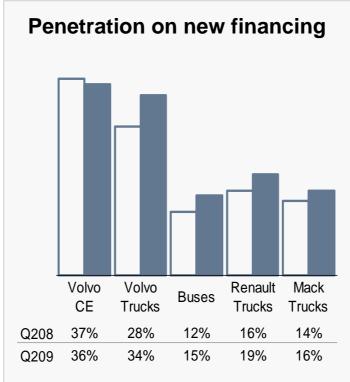
#### Operating income and return on equity

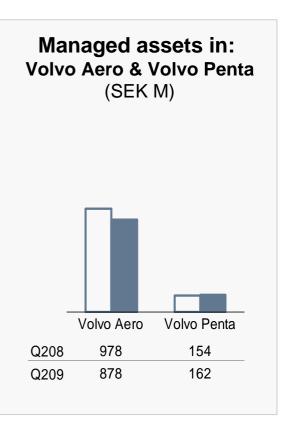


- Risk mitigation activities
- Cost reduction
- Develop the finance operations in Japan

### **Financial Services**



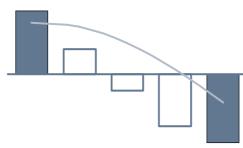




# **Group Summary**

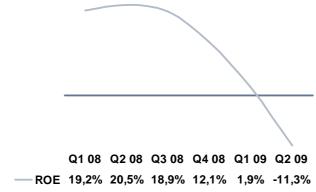






	Q2 08	Q3 08	Q4 08	Q1 09	Q2 09	
Quarter	2,53	0,98	-0,67	-2,09	-2,75	
— 12 Mth. roll.	8,14	7,58	4,90	0,73	-4,55	

#### Return on equity



#### Second quarter

- Sales 45% lower than Q2-08 but flat compared with the first quarter 2009
- Significant production cut backs
- Operating loss
- Successful reduction of inventories: SEK 5.8 bn
- Operating Cash Flow improved by SEK 12.8 bn compared with Q1
- Strong liquidity reserve: SEK 63.5 bn

#### In focus

- Group cost structure
- Cash flow

# VOLVO

**Second Quarter 2009**