

# **VOLVO**

## **Fourth Quarter 2007**

**Conference Call, February 6, 2008**

# Group Highlights



## Fourth Quarter

- Business environment
  - Europe and International markets – still strong
  - North America weak and Japan pre-buy
- Letter of intent with Eicher Motors
- Strong Q4 – sales up 25%, operating income SEK 5.8 bln

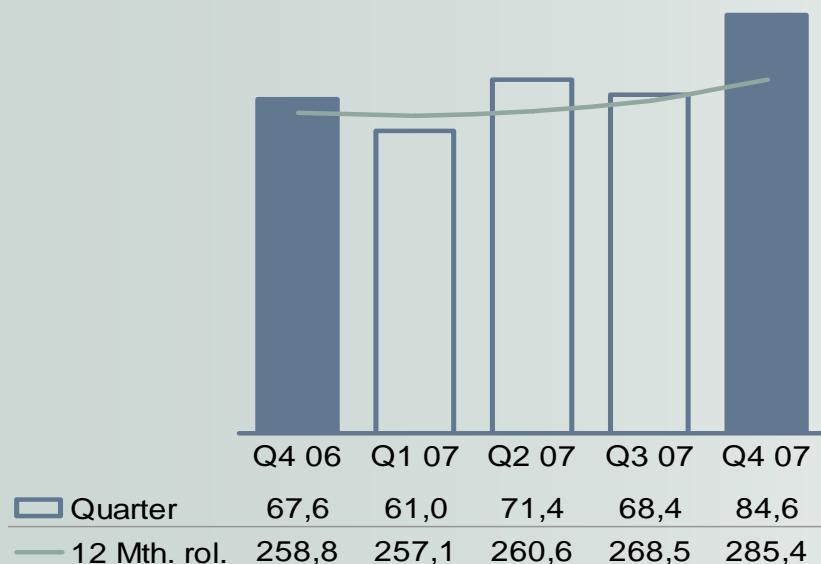
## Best year so far

- Net sales	285 bln
- Operating income	22,2 bln
- ROE:	18.1%
- Operating Cash flow	15.2 bn
- EPS	SEK 7.37

Board proposal: ordinary dividend: SEK 5.50 per share

# Net sales

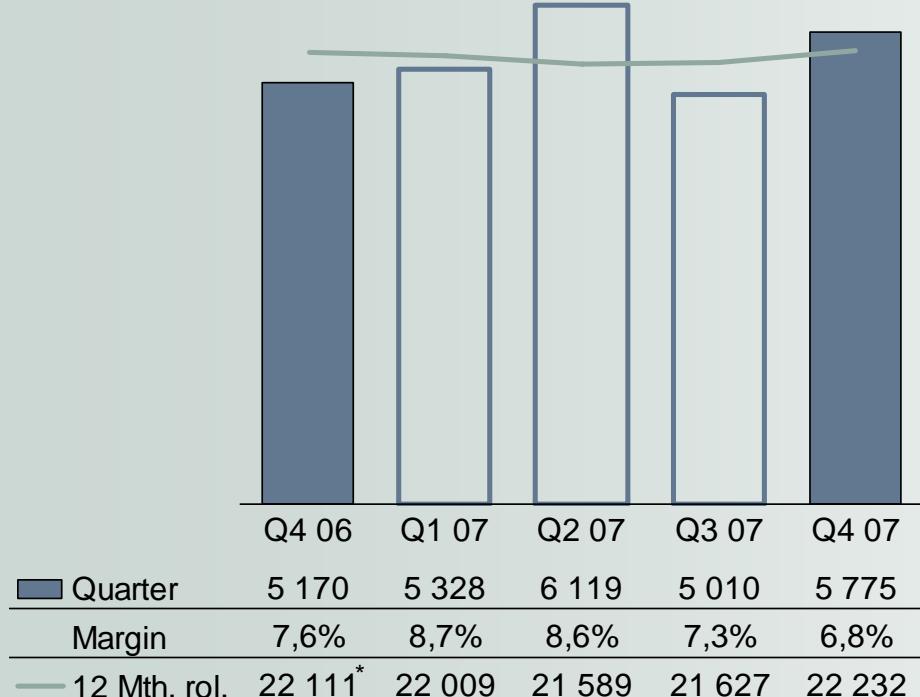
**Net sales**  
SEK bn



- Strong sales growth – up 25%
  - Western Europe +20%
  - Eastern Europe + 72%
  - Asia +104%
  - South America +56%
- Strong organic growth
  - Group +13%
  - Volvo CE +23%

# Operating income

**Operating income**  
SEK M



- + Product and market mix
  - Strong Europe and International
- + Price realization
- + Aftermarket and retail business
- + Truck operations in Europe

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- US trucks
- Volvo Powertrain – warranty provision SEK 370 M
- Net R&D Amortization SEK 583 M
- Integration costs for acquired operations
- Currency impact SEK 200 M

\* Excluding goodwill adjustment of SEK 1,712 M due to release of valuation reserves for taxes

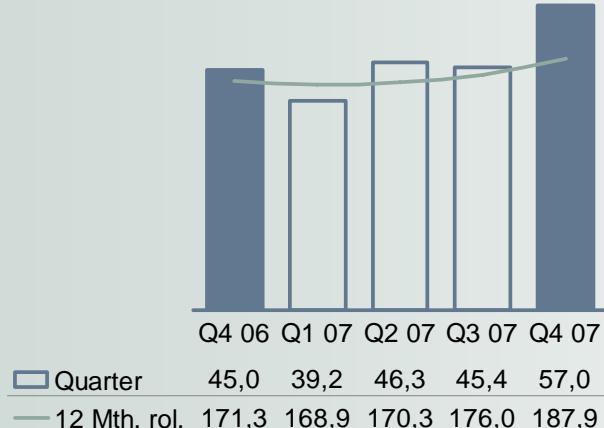
# Volvo Group financial summary

SEK M	Q4-2007	Q4-2006	
<b>Net Sales</b>	<b>84 556</b>	<b>67 627</b>	<i>Up 10% adjusted for currency and Group structure</i>
<b>Operating income Industrial Operations</b>	<b>5 397</b>	<b>4 798</b>	<i>Warranty provisions SEK 370 M, fx -200 M, PPA -139 M</i>
Gross income	18 446	14 433	<i>Gross income margin 22.4% (22.1)</i>
R&D expenses	-3 443	-2 380	<i>Net R&amp;D Cap: negative 325 M in -07, positive 258 M in -06</i>
Selling and administrative expenses	-9 616	-6 932	<i>Acquired companies</i>
Other op. Income & expenses	-8	-361	<i>2006: Bromma adjustment</i>
Inc. from investments in ass. companies and other	18	40	
<b>Operating income Customer Finance</b>	<b>378</b>	<b>372</b>	
<b>Operating income Volvo Group</b>	<b>5 775</b>	<b>5 170</b>	
% of sales	6,8%	7,6%	
<b>Income after financial items</b>	<b>5 609</b>	<b>5 226</b>	
Taxes	-1 515	-1 525	<i>Tax rate 27%</i>
<b>Income for the period</b>	<b>4 094</b>	<b>3 701</b>	
% of sales	4,8%	5,5%	
<b>ROE</b>	<b>18,1%</b>	<b>19,6%</b>	
<b>EPS, SEK</b>	<b>2,00</b>	<b>1,83</b>	
<b>Operating cash flow Industrial Operations (SEK bn)</b>	<b>12,4</b>	<b>7,4</b>	<i>Working capital reduced by Sek 8.9 Bn</i>

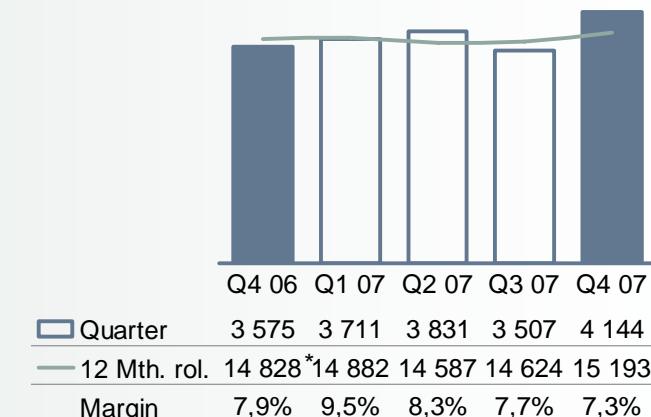
# Trucks



**Net sales – SEK bn**



**Operating income – SEK M**



## Highlights

- All-time-high – sales & operating income
- Growing demand in Europe and “International”
- Slow demand in North America

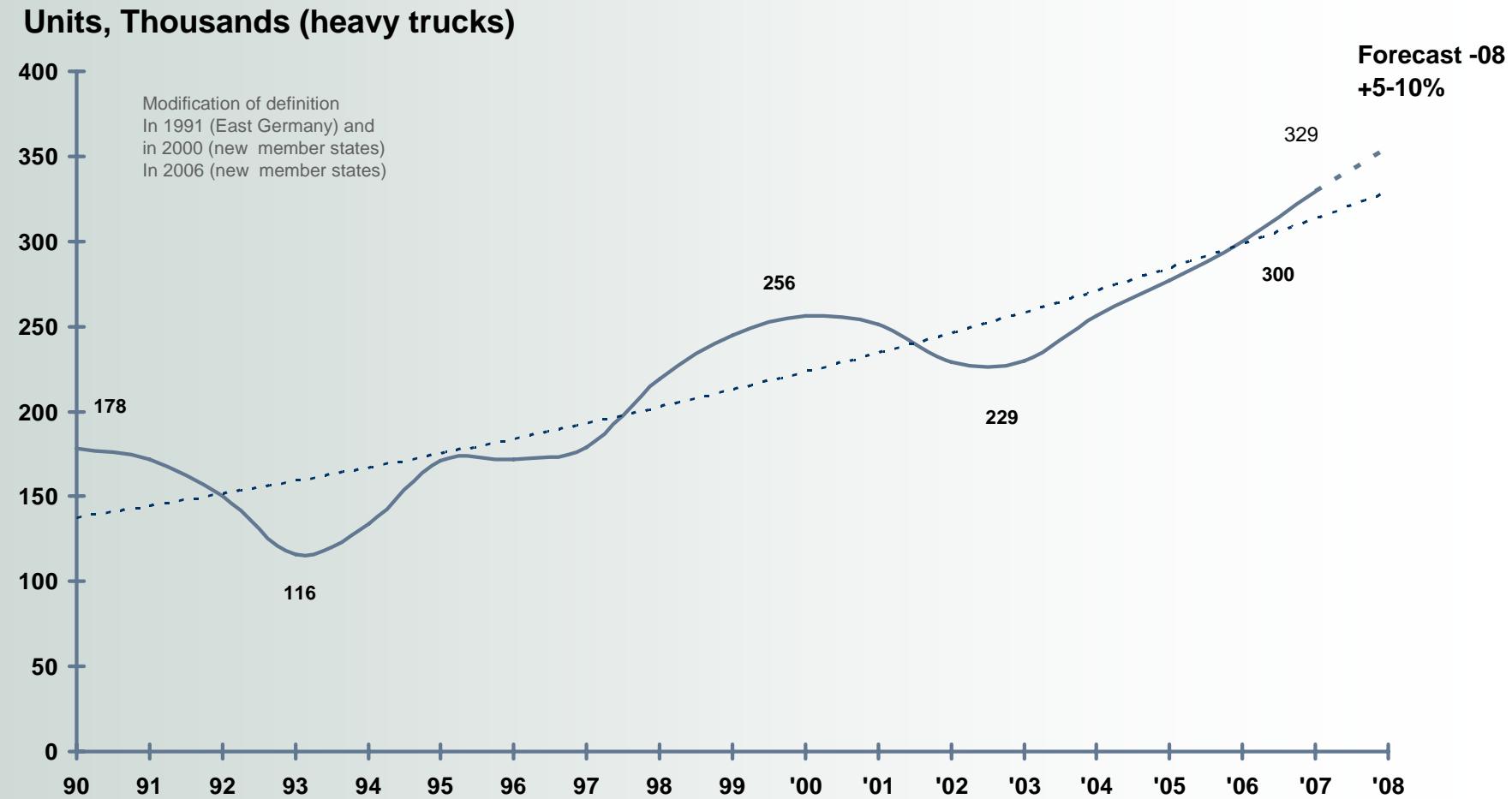
## In Focus

- Meet high demand outside US and Japan
  - capacity investments in Europe
- Integration projects with Nissan Diesel
- UAW negotiations/strike

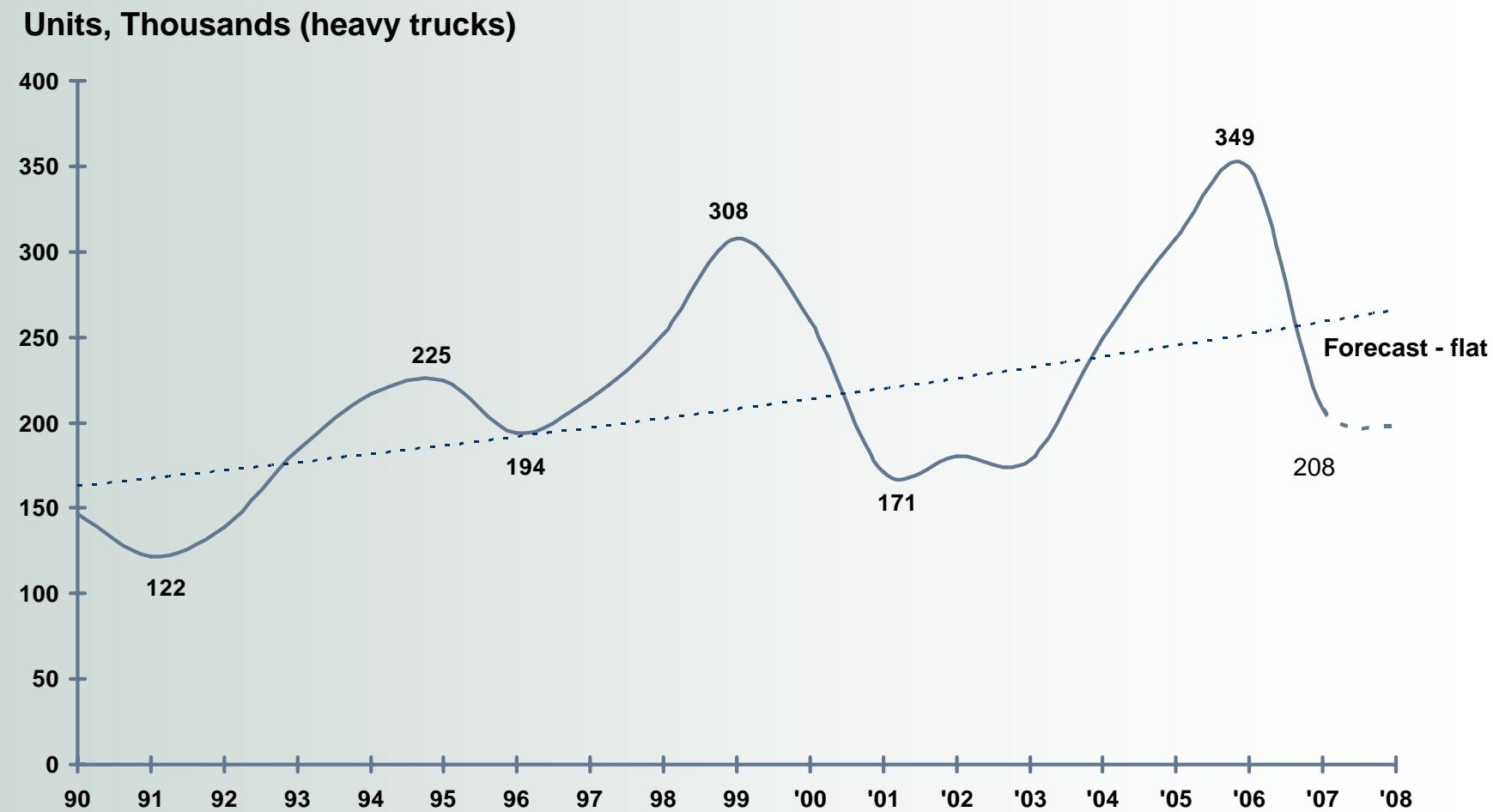
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# Heavy-Duty Truck Market - Europe

(EU members + Switzerland and Norway)



# Heavy-Duty Truck Market – North America

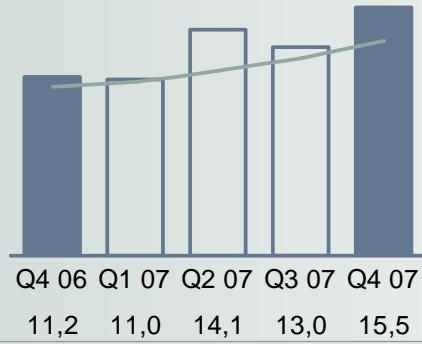


# Volvo Construction Equipment



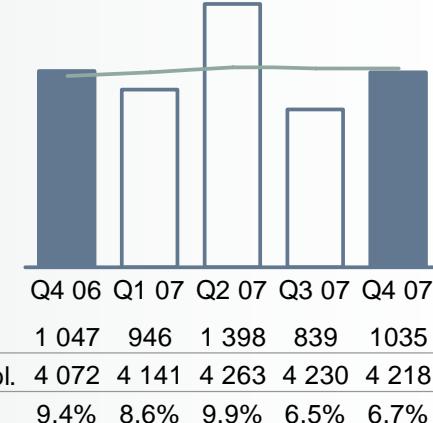
## Net sales

SEK bn



## Operating income

SEK M



	Q4 06	Q1 07	Q2 07	Q3 07	Q4 07
Quarter	1 047	946	1 398	839	1 035
12 Mth. rol.	4 072	4 141	4 263	4 230	4 218
Margin	9,4%	8,6%	9,9%	6,5%	6,7%

## Highlights

- Demand for heavy equipment
  - Europe up 6%, NA down 20%
- Good sales growth – up 39%
- Result negatively affected by fx, production disturbances and integration costs

## In Focus

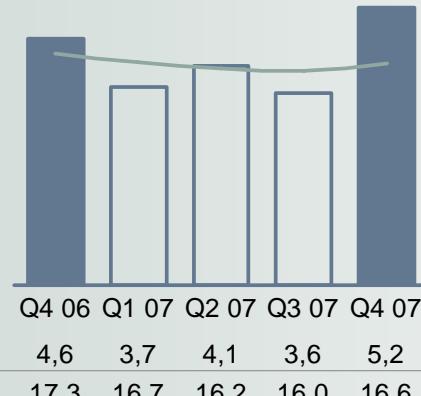
- Improve operating leverage on strong growth
- Integration of acquired businesses

# Volvo Buses



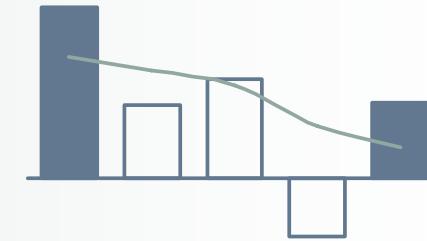
## Net sales

SEK bn



## Operating income

SEK M



Q4 06 Q1 07 Q2 07 Q3 07 Q4 07

Quarter	211	90	122	-73	93
12 Mth. rol.	745	664	585	349	232
Margin	4,6%	2,4%	3,0%	-2,0%	1,8%

## Highlights

- Increased deliveries
- Result impacted by campaign costs and losses in Mexico
- Big interest for Hybrids

## In Focus

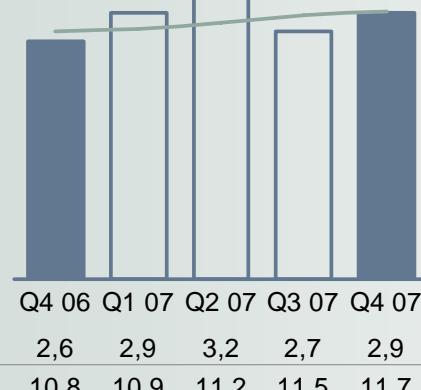
- Orders – high tender activity
- Global product cost rationalization program
- Drive synergies with the Trucks
- Factory start-up in India

# Volvo Penta



## Net sales

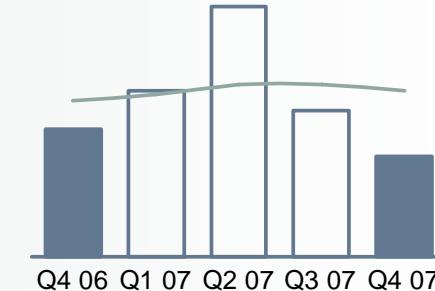
SEK bn



— Quarter 2,6 2,9 3,2 2,7 2,9  
— 12 Mth. rol. 10,8 10,9 11,2 11,5 11,7

## Operating income

SEK M



— Quarter 226 293 444 258 177  
— 12 Mth. rol. 1 105 1 151 1 220 1 222 1 172  
Margin 8,7% 10,0% 13,8% 9,5% 6,2%

## Highlights

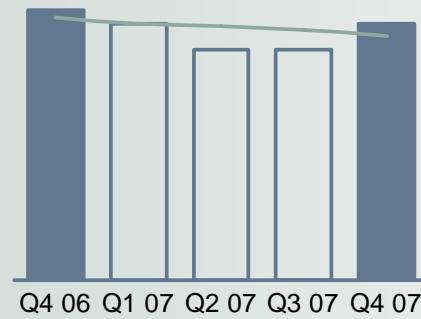
- Strong sales development, + 10%
- Gained market shares in the U.S
- IPS sales 80% higher than last year

## In Focus

- Infrastructure investments for future growth
- Further growth in the industrial engine segment
- IPS capacity increase

## Net sales

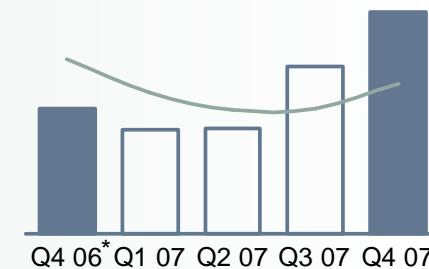
SEK bn



— Quarter 2,1 2,0 1,8 1,8 2,0  
 — 12 Mth. rol. 8,2 8,0 7,9 7,8 7,6

## Operating income

SEK M



— Quarter 111 92 93 148 196  
 — 12 Mth. rol. 617 499 439 445 529  
 Margin 5,2% 4,7% 5,0% 8,0% 9,8%

## Highlights

- Strong top line growth in the component business
- Order book in component business increased by 19%
- Acquisition of Applied Composites AB

## In Focus

- Continue aftermarket profitability improvement
- Manage supply chain ramp up 2008
- Integrate composite knowledge into light weight technology

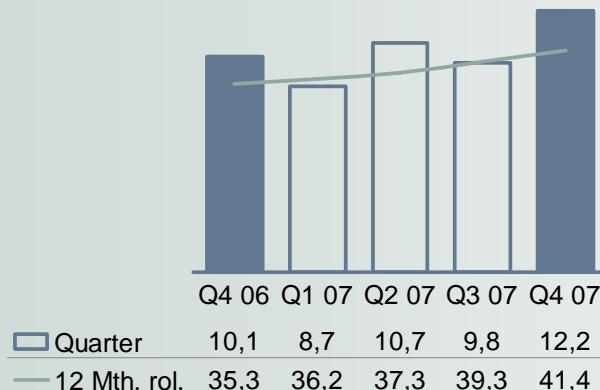
\* Excluding costs of SEK 258 M from closing the Bromma plant

# Volvo Financial Services



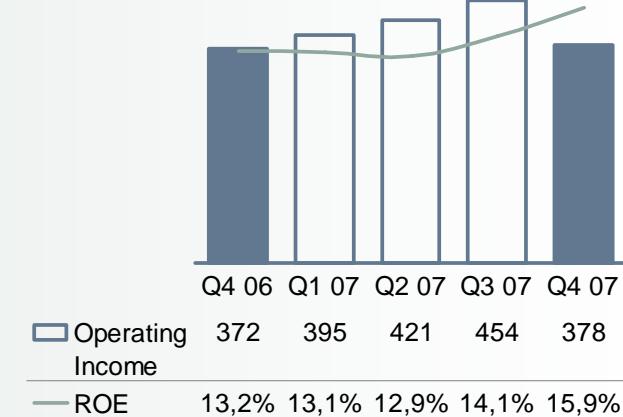
## New retail financing

SEK bn



## Operating income and return on equity

SEK M



## Highlights

- Strong retail volumes
- Commenced Lingong Financial Services
- Softening economy in North America

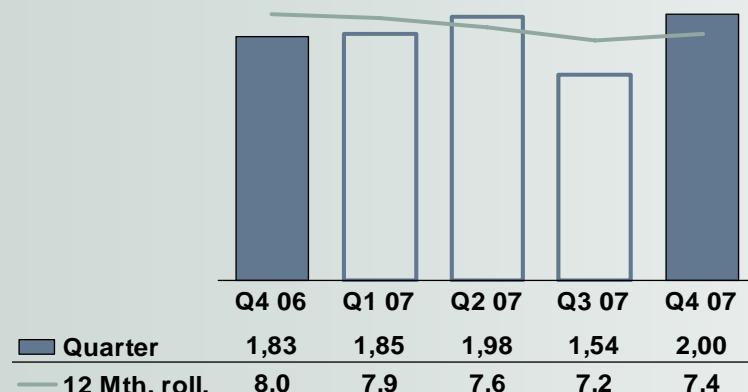
## In Focus

- Further opportunities in Latin America & Asia
- Organic growth in Europe
- Heightened risk management

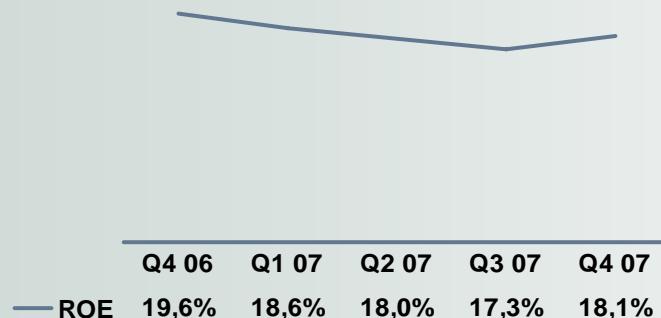
# Group Summary



## Earnings per share SEK



## Return on equity



## The Volvo Group in 2007

- Significant sales growth +27 bn
- Operating income SEK 22,2 bn
- Operating margin 7.8%
- Operating Cash Flow Industrial Operations SEK 15.2 bn
- Expansion with industrial presence in Asia
  - Nissan Diesel, Lingong, Ingersoll Rand
  - Eicher Motors (LOI)

## In focus 2008

- Manage demand
  - Investments and supply-chain challenges in Europe
  - Slow US market
- Integrating acquisitions
- Drive productivity and profitability

**VOLVO**