# VOLVO

# Fourth Quarter and Full Year 2002 Press Conference, February 7, 2003

# **Highlights**

### Fourth Quarter and Full Year

- Business environment
  - Low demand in N. America
  - Continued downward trend in Europe
- Strengthening the N. American Truck business
  - Successful Mack production transfer
  - Stop days at Mack / Macungie
  - Dealer optimization
- Successful Volvo VN launch 6000 orders
- Provisions in Volvo CE for dealer restructuring in North America
- Positive trend in Volvo Buses
- Strong positive Cash Flow Proposed dividend, SFK 8.00
- Positive EPS development in a difficult year SEK 3.30 (SEK -3.50)

### In Focus Going Forward

- Business Cycle Management
- Cash flow
- Continued truck integration
- Capitalize on the strong product portfolio

## Sales by Market Area

### **Fourth Quarter 2002**

	Fourth Quarter					Full Year	•
SEK M	Split	2002	2001	Change	2002	2001	Change
Western Europe	55%	25,272	25,702	-2%	92,331	93,147	-1%
Eastern Europe	5%	2,382	2,429	-2%	7,437	6,383	17%
North America	24%	10,800	12,454	-13%	50,206	54,630	-8%
South America	3%	1,158	1,473	-21%	4,667	6,018	-22%
Asia	8%	3,712	3,632	2%	12,644	10,862	16%
Others	6%	2,553	2,943	-13%	9,795	9,575	2%
Total	100%	45,877	48,633	-6%	177,080	180,615	-2%

• Sales increased with 1,5% when adjusted for changes in exchange rates and group structure

## Sales by Business Area

### Fourth Quarter 2002

	Fourth Quarter				Full Year		
SEK M	Split	2002	2001	Change	2002	2001	Change
Trucks	68%	31,133	32,580	-4%	118,752	116,568	2%
Buses	8%	3,852	4,044	-5%	14,035	16,675	-16%
Construction Equipm.	12%	5,287	4,992	6%	21,012	21,135	-1%
Volvo Penta	4%	1,723	1,894	-9%	7,669	7,380	4%
Volvo Aero	4%	2,053	3,123	-34%	8,837	11,784	-25%
Others	4%	1,829	2,000	-9%	6,775	7,073	-4%
Volvo Group	100%	45,877	48,633	-6%	177,080	180,615	-2%

- Trucks Deliveries on a high level in Europe
- Buses Lower volumes in North America and Area International
- Construction Equipment Sales up 6% due to increased market shares
- Volvo Penta Launched products continued to generate good sales
- Volvo Aero Sharp decline in sales for engine components and the after market

## **Operating Income by Business Area**

### Fourth Quarter 2002

	Fourth Q	uarter	Full Yea	r
SEK M	2002	2001	2002	2001
Trucks	507	591	1,189	1,040
Buses	33	(231)	(94)	(524)
Construction Equipm.	(47)	136	406	891
Volvo Penta	159	128	647	658
Volvo Aero	(41)	89	5	653
Financial Services	129	80	490	325
Others	83	(20)	194	143
Restructuring costs		(1,137)		(3,862)
Volvo Group	823	(364)	2,837	(676)

- Trucks Good performance in Europe, production changeover in North America
- Buses Continued improvements in a weak market
- Construction Equipment Provisions related to dealer restructuring in N. American and wheeled excavators
- Volvo Penta Continued strong profit and operating margin
- Volvo Aero Downturn now affecting components, parts and maintenance
- Financial Services Stable growth and steady returns

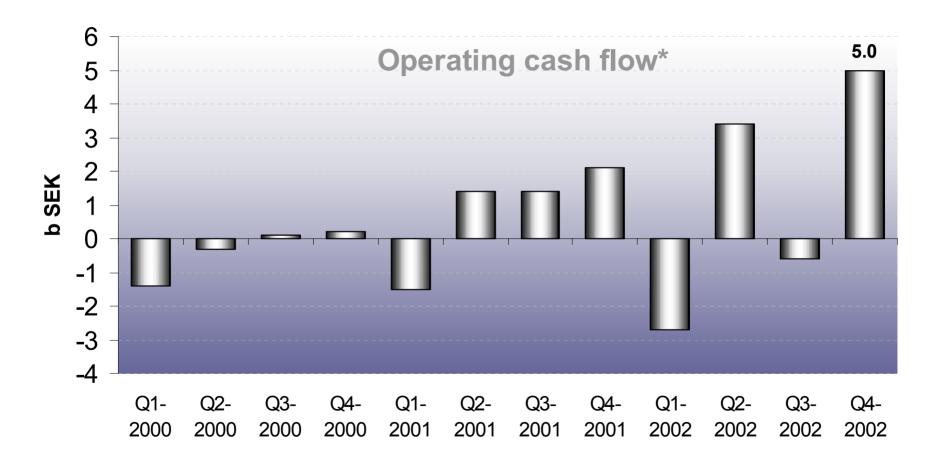
# **Development of Cash Conversion Cycle**

2001-2002, excl. Sales Finance



### **Cash Flow Development**

Fourth Quarter 2002



<sup>\*</sup> Cash-flow after net investments excluding: Investments in shares, acquired & divested operations and Financial Services

# Trucks Fourth Quarter

	Fou	rth Quarte	Full Ye	ear	
SEK M	2002	2001	Change	2002	Change
Volume (units)	42,515	42,085	1%	157,133	1%
Sales	31,133	32,580	-4%	118,752	2%
Operating income	507	591	-14%	1189	14%
Operating margin %	1.6%	1.8%	(0.2)	1.0%	0.1

#### **Highlights**

- High deliveries and good result in Europe
- Strengthening the North American business:
  - Winnsboro plant closed
  - Ramp-up at New River Valley
  - 5 stop weeks at Macungie
- Dong Feng engine agreement
- Strong cash flow

#### In Focus

- North American integration
  - Dealer optimization
- Manage demand pattern
- Cash flow

Note: Excluding restructuring costs in 2001

<sup>1)</sup> Including a gain of SEK 574 M from divestiture of the Mitsubishi holding in 2001

# Two Years of Truck Integration

### Synergies on Plan







- -Sharing of vehicle architecture
- -Brand strategy in place



- -Purchasing gains
- Expansion of Customer Finance
- Industrial restructuring
- Dealer optimization in North America

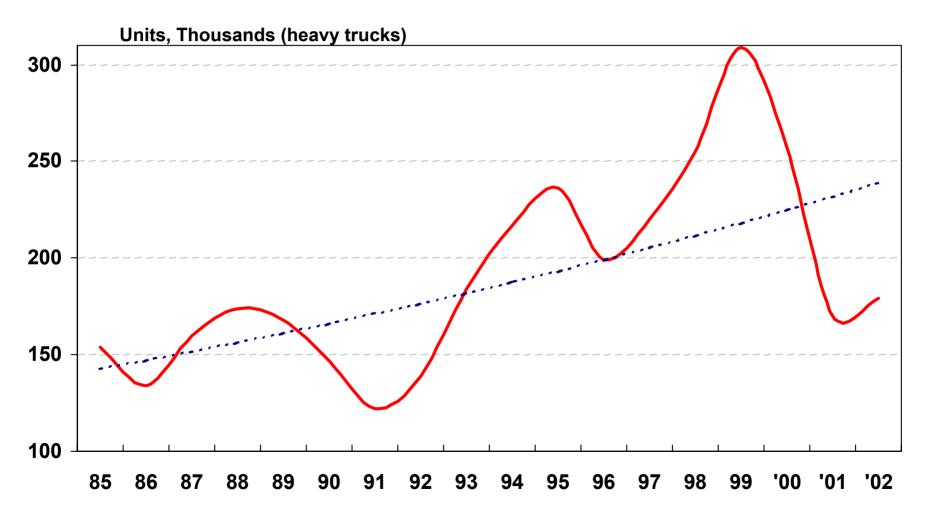


# **Volvo Trucks**



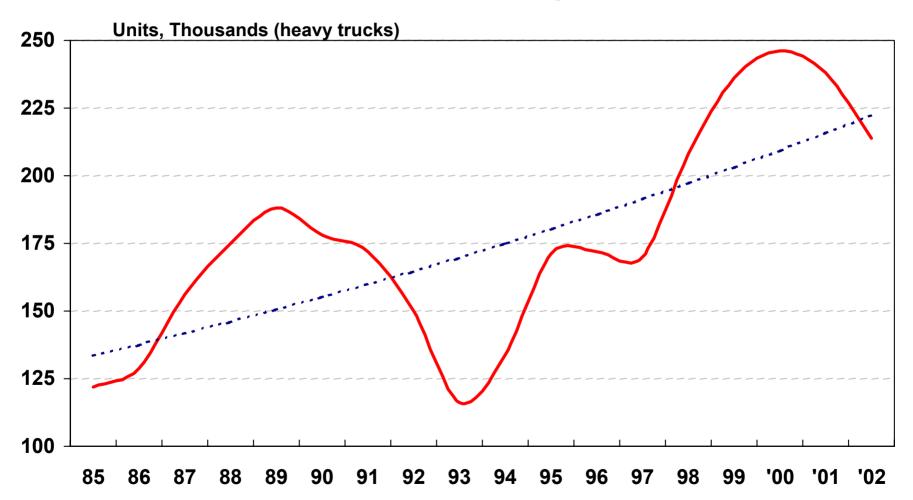
# **Heavy Duty Truck Market**

### **North America**



# **Heavy Duty Truck Market**

Western Europe



### **Volvo Buses**

### **Fourth Quarter**

	Four	th Quarte	Full	<b>/ear</b>	
SEK M	2002	2001	Change	2002	Change
Volume (units)	2,752	2,791	-1%	9,059	-9%
Sales	3,852	4,044	-5%	14,035	-16%
Operating income	33	(231)	n.a.	(94)	n.a.
Operating margin %	0.9%	-5.7%	6.6	-0.7%	2.4

#### **Highlights**

- Continued improvement of the operating result
- Restructuring in North America concluded
- The tourist coach market remains weak
- High delivery volumes in Nordic and Asia areas
- Improved performance in Mexico and China
- Continued deterioration of demand in the highly competitive Continental European markets

- Continue the Turnaround program
- Cash flow
- Internal productivity- and cost management
- Performance based pricing

### **Volvo Buses**

Preferred supplier for two of the major intercity coach operators in Mexico



# **Volvo Construction Equipment**

### **Fourth Quarter**

	Fou	rth Quarte	Full Yo	ear	
SEK M	2002	2001	Change	2002	Change
Sales	5,287	4,992	6%	21,012	-1%
Operating income	(47)	136	n.a	406	-54%
Operating margin %	-0.9%	2.7%	(3.6)	1.9%	(2.3)

#### **Highlights**

- Sales up 6% due to increased market shares
- Mixed market development
  - NA: Down 14 consecutive quarters and continued price pressure
  - EU: Continued decline in most markets
- Start-up costs for new compact products
- Operating income affected by provisions for:
  - Dealer restructuring in North America
  - Rationalization of the production of Wheeled Excavators
- Good cash flow

- Execute Articulated Hauler restructuring
- Capitalize on new products
- Distribution channel development

# **Volvo Construction Equipment**

### **Product Range**









**Articulated Hauler** 

Wheel Loader

**Excavator** 

**Motor Grader** 



**Compact Wheel Loader** 



Compact Excavator



Skidsteer Loader



Backhoe Loader



## The Volvo Skidsteer Loader



### Volvo Penta Fourth Quarter

	Fou	rth Quarte	Full Yo	ear	
SEK M	2002	2001	Change	2002	Change
Sales	1,723	1,894	-9%	7,669	4%
Operating income	159	128	<b>na</b> 1)	647	<b>na</b> 1)
Operating margin %	9.2%	6.8%	<b>na</b> 1)	8.4%	<b>na</b> 1)

#### **Highlights**

- Strengthened market shares
- Good operating margins
- Strong cash flow
- Good customer satisfaction in marine leisure confirmed by JD powers

- Product renewal
- World market development
- Cost control
- Cash flow

<sup>1)</sup> Not applicable due to changes in cost allocations

# Four-blade Folding Propeller



### Volvo Aero **Fourth Quarter**

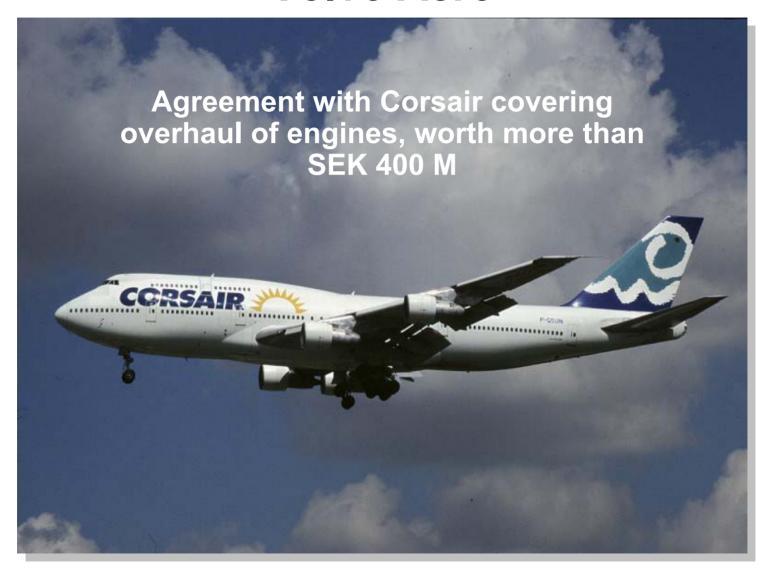
	Fou	rth Quarte	Full	Year	
SEK M	2002	2001	Change	2002	Change
Sales	2,053	3,123	-34%	8,837	-25%
Operating income	(41)	89	n.a.	5	-99%
Operating margin %	-2.0%	2.8%	(4.8)	0.1%	(5.4)

#### **Highlights**

- Air traffic lower than 2000. No recovery in sight
- The threat of war in Iraq delays the recovery
- US airlines in deep financial difficulties
- Continued decrease in deliveries of new aircraft
- Still no upturn in engine maintenance and spare parts
   Cash flow
- Full year breakeven and strong cash flow

- Continued adaptation to a declining market
- Increased sales force and sales activities

## **Volvo Aero**



### **Volvo Financial Services**

### **Fourth Quarter**

	Fou	rth Quarter	Ful	l Year	
SEK M	2002	2001	Change	2002	Change
Operating income	129	80	61%	490	51%
ROE % 1)	4.8%	4.2%	0.6%	4.8%	0.6
Assets, MSEK	69,364	73,528	-5.7%	69,364	-5.7%
Equity ratio	10.8%	10.3%	0.5	10.8%	0.5

#### **Highlights**

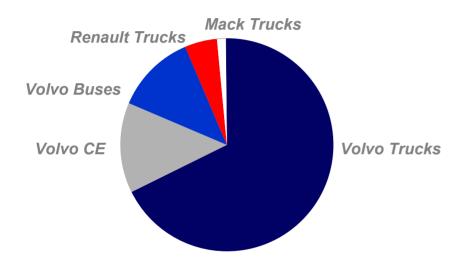
- 8% portfolio growth (currency adjusted) in 2002, mainly driven by Renault and Mack financing
- 6th consecutive quarter of operating income growth
- 4% productivity improvement in 2002

- Emphasis on prudent underwriting with competitive pricing
- Management of Concentration risk
- Customer surveys and benchmarking

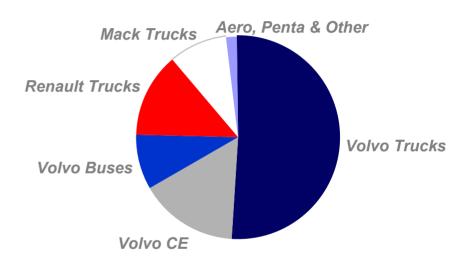
# **Increasing Diversification**

### **Volvo Financial Services**

#### **Volume 2001**



### **Volume 2002**





# Volvo Group Summary

- 2002 a challenging year
  - Difficult business climate
  - Major product launches / production changeovers
  - Structural changes
- Strong cash flow and EPS development
- Proposed dividend: SEK 8.00

# VOLVO